

UTAH AIR AND ARMY NATIONAL GUARD

2016 ANNUAL REPORT



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UTAH AIR AND ARMY NATIONAL GUARD

MISSION STATEMENT

MISSION - The Utah National Guard has a unique dual mission that encompasses support to our nation and to the state of Utah as follows:

FEDERAL MISSION - Maintain properly trained and equipped units available for prompt mobilization for war, national emergency or as otherwise needed.

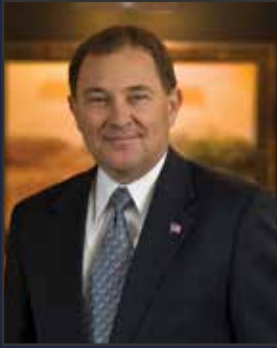
STATE MISSION - Provide trained and disciplined forces for domestic emergencies or as otherwise required by state law.

VISION - The Guard is America’s Army. We are community based but with capabilities that stretch worldwide. The 379-year tradition we enjoy as Guard members is, in every sense, as relevant today as during colonial times.

GOALS AND OBJECTIVES - It is the goal of the Utah National Guard to have the finest National Guard units in the nation. Each Utah Guard member strives to be the best officer, noncommissioned officer, Soldier or Airman possible. We will continue to build on the tradition that when units of the Utah National Guard arrive, the “First Team” is taking the field.

On the Cover

Sgt. Kenna McKay, 116th Engineer Company, returns to the Roland Wright Air Base Aug. 27. The approximately 130 Soldiers of the 116th Engineer Company were greeted by a large crowd of family, friends and fellow Guard members who excitedly awaited their arrival after they spent 10 months deployed to Kuwait.



The governor of Utah is the commander in chief of the Utah National Guard, and can use its full resources for domestic emergencies or as otherwise required by state law.

Gary R. Herbert
Governor of Utah
Commander in Chief
Utah National Guard



The adjutant general, appointed by the governor, oversees the day-to-day operations of the Utah National Guard and serves as a key member of the governor's cabinet and staff.

Major General
Jefferson S. Burton
The Adjutant General
Utah National Guard



UTAH AIR AND ARMY NATIONAL GUARD

SENIOR LEADERS



Front row (left to right): Brig. Gen. Kenneth Gammon, Director Joint Staff; Brig. Gen. Christine Burckle, Assistant Adjutant General for Air; Maj. Gen. Jefferson Burton, Adjutant General; Brig. Gen. Dallen Attack, Assistant Adjutant General for Army; Brig. Gen. Val Peterson, Commander, Land Component. Back row: Col. Kurt Davis, Director of Staff for Air; Col. Milada Copeland, Chief of Staff for Army; Command Sgt. Maj. Michael Miller; Chief Warrant Officer 5 David Lucero.



Major General Jefferson S. Burton

The year 2016 has been great, filled with challenges and with opportunities! As a Soldier, I have learned to view change as not only inevitable, but also as an opportunity for growth. If we observe nature, we see that species that are able to adapt will grow; while those that are unable or unwilling to evolve will die. As we face reductions in some areas, and re-alignment and even growth in other mission sets, we must look for the opportunities that are also available. Adaptability and optimism in the face of adversity are key factors to survival as individuals and as groups. Optimism and adaptability are core principles resident in military professionals as we are called upon to do very difficult tasks in the defense of liberty.

This past year I have had the rare opportunity of being involved in several Honor Flights. These wonderful events are funded entirely by generous donors who see the value of sending our remaining World War II veterans to Washington D.C., to view their war memorial. More than 400,000 of our citizens died in that terrible war as our young people rose up to face the naked aggression of Fascism. They did

not choose this conflict, but they were prepared to face it with optimism. They were personally ready to handle the physical, mental and spiritual deprivation that was required to defeat a committed enemy. Most of the Veterans participating are well over 90 years old; but they remain as humble, understated and as optimistic as ever. Real American heroes whose service has been an inspiration to us all!

We who are privileged to wear the uniform today stand in their shadow. Their service should continually remind us of what has made this country great – selfless service. Not, “what’s in it for me?” But, “what can I do to make a difference?” Every one of us is an integral part of the team whose primary mission is to “close with and destroy the enemies of the United States in close combat.” Are we prepared physically, mentally and spiritually? Do we contribute openly and with all of our energy to make our teams great? My experience after 35 years in a uniform is that members of the Utah National Guard are a cut above. Your work ethic, your moral compass and your desire to serve your fellow citizens is second to none.

Though our deployments have decreased, we live in an ever uncertain world that grows more dangerous each day. Violence, civil unrest and disaster are challenges we must be prepared to face. We must face them not only with optimism, but also with preparation. We can never make the mistake of “confusing enthusiasm with capability.” Our next conflict may include facing a “peer competitor” in combat. The devastating impact of that kind of warfare has not been seen by this nation for nearly 70 years. As members of the military we must do everything in our power to ensure that when we are called upon to defend this nation, we are ready to accomplish the mission. I call for harder and more realistic training. I call for increased resiliency in our personal and family lives as we prepare for what lies ahead. No one can predict the future, but when the “worst day in America” happens, our citizens will be depending on us to get the job done.

As we face the future, may we be like our predecessors who rose to meet those terrible challenges seven decades ago. Continue to develop your leadership skills in the most extreme leadership laboratory known to man – The United States Military. Take The Profession of Arms seriously. Be ready to excel when our citizens need us most. Strive to “maintain yourself, your arms and your equipment.” May God bless each one of you and your families in this critical pursuit. 🇺🇸

UTAH AIR AND ARMY NATIONAL GUARD SERVING IN THE U.S.A. AND AROUND THE WORLD



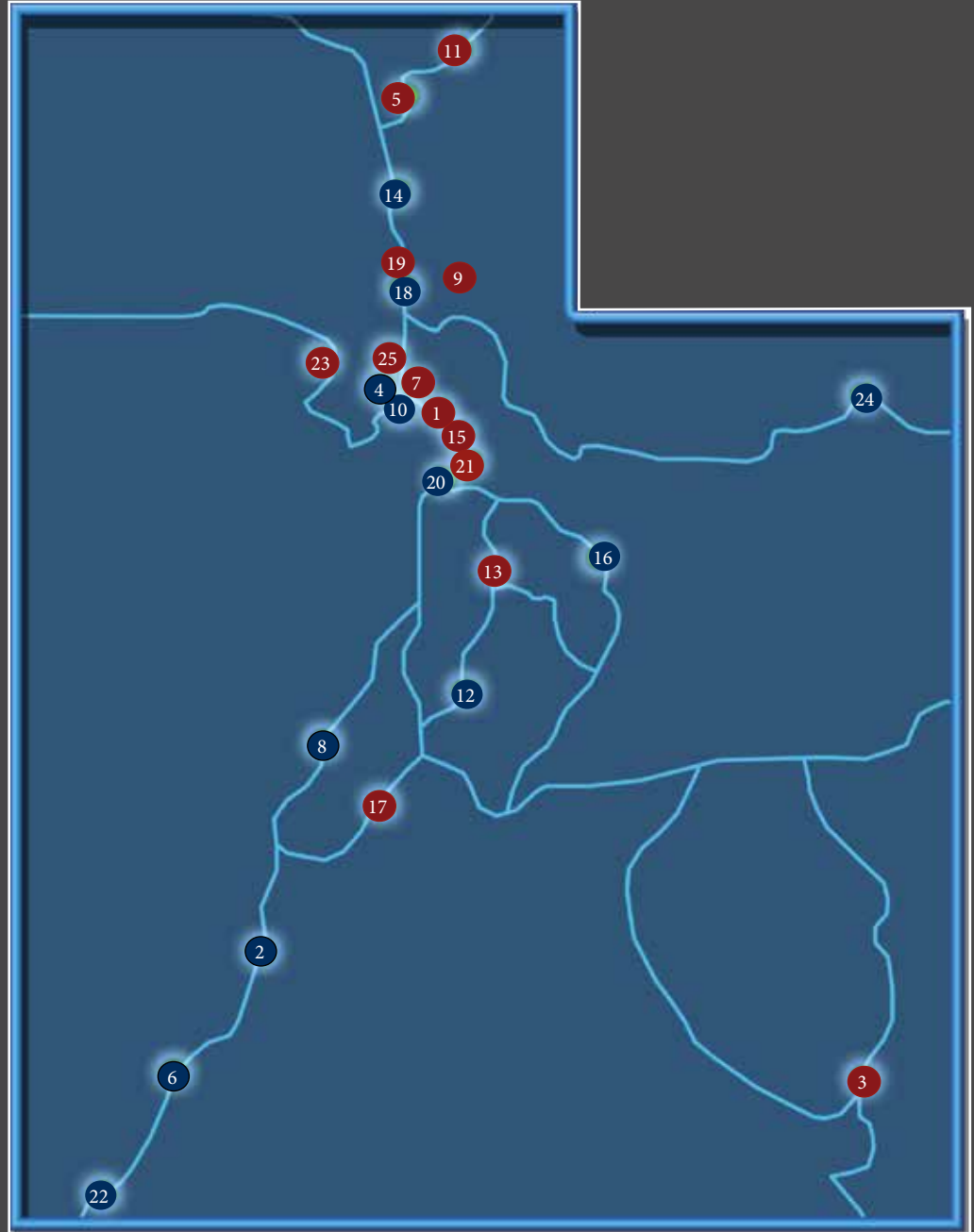
- | | | | | | |
|----------------------|-----------------|------------------------|------------------------|------------------|-----------------|
| ● Afghanistan | ● Georgia | ● Niger | ● Alabama | ● Missouri | ● Virginia |
| ● Angola | ● Germany | ● Panama | ● Arizona | ● Montana | ● Washington |
| ● Bahrain | ● Great Britain | ● Peru | ● Arkansas | ● Nebraska | ● West Virginia |
| ● Burkina Faso | ● Greece | ● Philippines | ● California | ● Nevada | ● Wisconsin |
| ● Cameroon | ● Guam | ● Poland | ● Colorado | ● New Mexico | ● Wyoming |
| ● Canada | ● Guatemala | ● Portugal | ● Connecticut | ● New Jersey | ● Puerto Rico |
| ● Chile | ● Hungary | ● Qatar | ● Delaware | ● North Carolina | |
| ● Columbia | ● Iraq | ● Senegal | ● District of Columbia | ● Ohio | |
| ● Crete | ● Italy | ● Slovakia | ● Florida | ● Oklahoma | |
| ● Denmark | ● Japan | ● South Korea | ● Georgia | ● Pennsylvania | |
| ● Djibouti | ● Jordan | ● Spain | ● Hawaii | ● South Carolina | |
| ● Dominican Republic | ● Kosovo | ● Taiwan | ● Idaho | ● South Dakota | |
| ● Egypt | ● Kuwait | ● Tanzania | ● Illinois | ● Texas | |
| ● England | ● Latvia | ● Thailand | ● Indiana | ● Utah | |
| ● Ethiopia | ● Malawi | ● United Arab Emirates | ● Kansas | ● Vermont | |
| ● Gabon | ● Mauritania | | ● Kentucky | | |
| | ● Morocco | | ● Louisiana | | |
| | | | ● Maine | | |
| | | | ● Maryland | | |
| | | | ● Massachusetts | | |

Joint

Soldiers

Airmen

- 1 American Fork Armory
- 2 Beaver Armory
- 3 Blanding Armory
- 4 Utah Training Center--
Camp Williams
- 5 Brigham City Armory
- 6 Cedar City Armory
- 7 Utah National Guard
Headquarters
- 8 Fillmore Armory
- 9 Fort Douglas Museum
- 10 Lehi Armory
- 11 Logan Armory
- 12 Manti Armory
- 13 Mount Pleasant Armory
- 14 Browning Armory
- 15 Orem Armory
- 16 Price Armory
- 17 Richfield Armory
- 18 Roland R. Wright
Air National Guard Base
- 19 Salt Lake City
Readiness Center
- 20 Spanish Fork Armory
- 21 Springville Armory
- 22 St. George Armory
- 23 Tooele Armory
- 24 Vernal Armory
- 25 Jake Garn Armory



AIR BASE, ARMORIES, AND READINESS CENTERS

UNIT LOCATION ASSIGNMENTS

1 American Fork

Forward Support Co., 1457th Engineer Bn
HHC, 1457th Engineer Battalion

2 Beaver

C Battery, 2-222nd Field Artillery Battalion

3 Blanding

Detachment 1, 118th Sapper Company

4 Bluffdale

115th Engineer Facilities Detachment
HHC, 204th Maneuver Enhancement Bde
217th Signal Company
HHB, 65th Field Artillery Brigade
HHB, 1-145th Field Artillery Battalion
HHC, 19th Special Forces Group (Abn)
REC, 1-19th Special Forces Bn (Airborne)
B Co, 1-19th Special Forces Bn (Airborne)
C Co, GSB, 1-19th Special Forces Grp (Abn)
D Co, GSB, 1-19th Special Forces Grp (Abn)
GSC, 19th Special Forces Group (Airborne)
Utah Training Center - Camp Williams
640th Regiment-Regional Training Institute
Medical Command
144th Area Support Medical Company
190th Signal Company
MCP-OD HHBN, 4th Infantry Division

5 Brigham City

Det. 1, A Battery, 1-145th Field Artillery Bn

6 Cedar City

HHB, 2-222nd Field Artillery Battalion

7 Draper

Joint Force Headquarters - Utah
Recruiting and Retention Command
97th Troop Command
128th Mobile Public Affairs Detachment
115th Maintenance Company
653rd Trial Defense Team
1993rd Contingency Contracting Team
HHC, 300th Military Intelligence Brigade
E Co, 141st Military Intelligence Battalion
A Co, 142nd Military Intelligence Battalion
E Co, 142nd Military Intelligence Battalion
DET 2, HHB, 101st Airborne Division

8 Fillmore

Det 1, C Btry, 2-222nd Field Artillery Bn

9 Fort Douglas

Fort Douglas Military Museum

10 Lehi

HHC, 1-19th Special Forces Bn (Airborne)
BSC, 1-19th Special Forces Bn (Airborne)

11 Logan

A Battery, 1-145th Field Artillery Battalion
B Co., 142nd Military Intelligence Battalion

12 Manti

B Battery, 1-145th Field Artillery Battalion

13 Mount Pleasant

Det 1, 116th Engineer Co (Horizontal)

14 Ogden

D Co, 142nd Military Intelligence Battalion
HHD, GSB, 1-19th Special Forces Grp (Abn)
A Co, GSB, 1-19th Special Forces Grp (Abn)
B Co, GSB, 1-19th Special Forces Grp (Abn)

15 Orem

HHC, 141st Military Intelligence Battalion
IC Det, 141st Military Intelligence Battalion
B Co, 141st Military Intelligence Battalion
D Co, 141st Military Intelligence Battalion

16 Price

624th Engineer Company (Vertical)
Det 1, 624th Engineer Company (Vertical)

17 Richfield

A Btry, 2-222nd Field Artillery Battalion

18 Salt Lake City (Air Base)

Detachment 50, Operations Support Airlift
Det 4, C Co, 2-641st Aviation Battalion
Headquarters, Utah Air National Guard
109th Air Control Squadron
130th Engineer Installation Squadron
169th Intelligence Squadron
Headquarters, 151st Air Refueling Wing
151st Operations Group
151st Operations Support Flight
191st Air Refueling Squadron
151st Maintenance Group
151st Maintenance Squadron
151st Aircraft Maintenance Squadron
151st Maintenance Operations Flight
151st Mission Support Group
151st Logistics Readiness Squadron

151st Civil Engineering Squadron
151st Security Forces Squadron
151st Communications Squadron
151st Force Support Squadron
151st Medical Group
151st Medical Squadron

19 Salt Lake City (Readiness Center)

85th Civil Support Team (WMD)
118th Sapper Company
HHC, 142nd Military Intelligence Bn
IC Det, 142nd Military Intelligence Bn

20 Spanish Fork

116th Engineer Company (Horizontal)
A Co, 489th Distribution Company
C Btry, 1-145th Field Artillery Battalion

21 Springville

HHD, 489th Brigade Support Battalion

22 St. George

A Co, 141st Military Intelligence Bn
B Btry, 2-222nd Field Artillery Battalion
213th Forward Support Company

23 Tooele

214th Forward Support Company

24 Vernal

Det 2, 624th Engineer Co (Vertical)

25 West Jordan

23rd Army Band
97th Aviation Troop Command
HHC, 1-211th Aviation Battalion
A Co, 1-211th Aviation Battalion
B Co, 1-211th Aviation Battalion
C Co, 1-211th Aviation Battalion
D Co, 1-211th Aviation Battalion
E Co, 1-211th Aviation Battalion
HHC, 2-211th Aviation Battalion
A Co, 2-211th Aviation Battalion
D Co, 2-211th Aviation Battalion
E Co, 2-211th Aviation Battalion
Det 5, HHC, 1-171st Aviation Battalion
Det 2, C Co, 1-171st Aviation Battalion
Det 5, D Co, 1-171st Aviation Battalion
Det 5, E Co, 1-171st Aviation Battalion
Det 2, B Co., 1-112th Aviation Battalion
Det 2, C Co., 5-159th Aviation Battalion
Det 4, D Co., 5-159th Aviation Battalion
Det 4, E Co., 5-159th Aviation Battalion

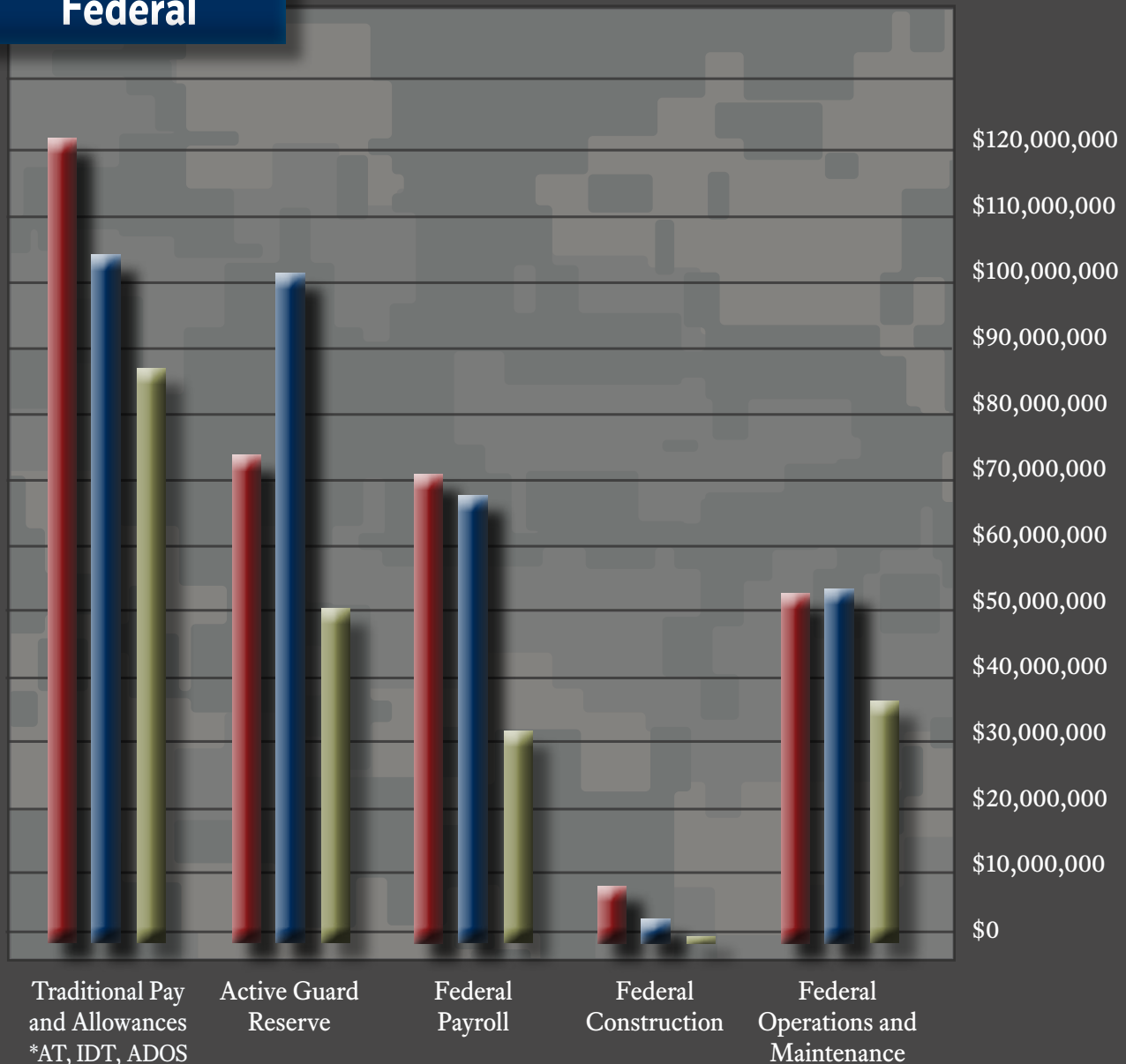
Utah National Guard Branch	Traditional Pay and Allowance *AT, IDT, ADOS	Active Guard Reserve (AGR)	Federal Payroll	Federal Construction and Remodel	Federal Operations and Maintenance	Total Federal Expenditures
AIR	\$37,104,840	\$16,518,864	\$26,578,969	----	\$8,792,744	\$88,995,417
ARMY	\$85,136,000	\$57,562,499	\$43,542,400	\$8,574,000	\$46,155,500	\$240,970,399
TOTAL	\$122,240,840	\$74,081,363	\$70,121,369	\$8,574,000	\$54,948,244	\$329,965,816

*Annual Training (AT), Inactive Duty Training (IDT), Active Duty Operational Support (ADOS)

ECONOMIC-IMPACT STATEMENT

OCT. 1, 2015 to SEPT. 1, 2016

Federal



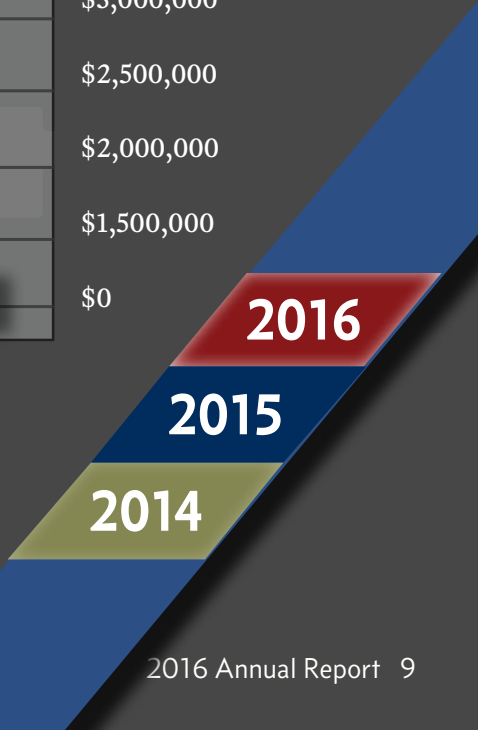
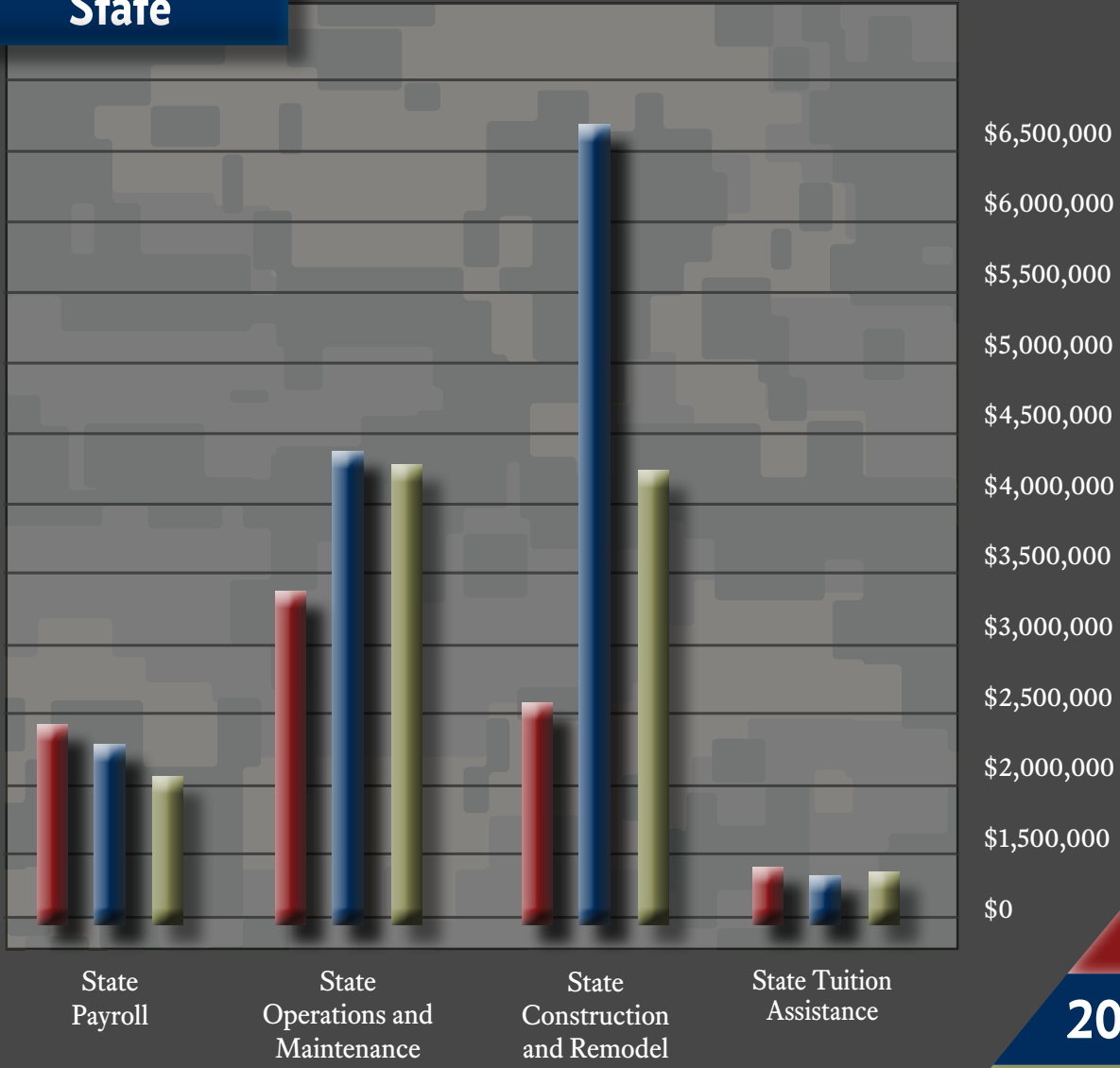
*Annual Training (AT), Inactive Duty Training (IDT), Active Duty Operational Support (ADOS)

State Payroll	State Operations and Maintenance	State Construction and Remodel	State Tuition Assistance	Total State Expenditures
\$2,450,514	\$3,370,607	\$2,537,544	\$1,050,306	\$9,408,971

TOTAL Federal and State Expenditures
\$339,374,787

ECONOMIC-IMPACT STATEMENT THREE-YEAR COMPARISON

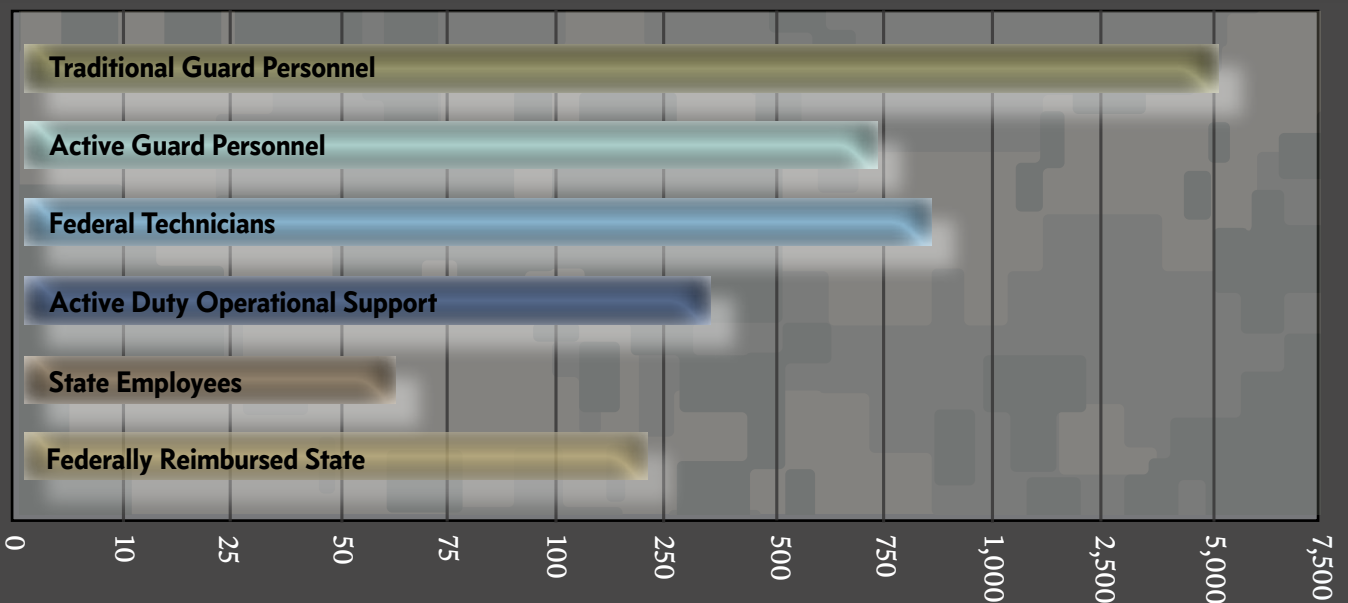
State





Utah's Gov. Gary R. Herbert, commander in chief, rides in a Humvee to review Soldiers and Airmen standing in formation during Governor's Day at Camp Williams Sept. 17.

PERSONNEL AND EMPLOYEE DISTRIBUTION GRAPH



PERSONNEL AND EMPLOYEE DISTRIBUTION CHART

OCT. 1, 2015 to SEPT. 1, 2016

Location of Air Base, Armories, and Readiness Centers	County	Utah Senate District	Utah House District	Congressional District-U.S.	Traditional Guard Personnel	Active Guard Personnel (AGR)	Federal Technicians	Active Duty Operational Support (ADOS)	State Full- and Part-Time Employees	Federally Reimbursed State Employees
American Fork	Utah	14	56	3	125	12	16	4	--	--
Beaver	Beaver	28	73	2	33	2	--	--	--	--
Blanding	San Juan	27	73	3	30	2	--	1	--	1
Bluffdale	Salt Lake	11	41	4	1055	178	94	68	29	103
Brigham City	Box Elder	17	1	1	29	--	1	3	--	--
Cedar City	Iron	28	72	2	83	12	4	--	--	1
Draper	Salt Lake	11	51	3	442	167	86	71	28	34
Dugway	Tooele	17	68	2	--	1	--	--	--	--
Fillmore	Millard	24	68	2	29	1	--	--	--	--
Fort Douglas	Salt Lake	2	28	2	--	--	--	--	5	--
Lehi	Utah	13	6	4	157	20	1	15	--	--
Logan	Cache	25	4	1	102	7	1	14	--	1
Manti	Sanpete	24	58	2	62	3	--	1	--	1
Mt. Pleasant	Sanpete	24	58	4	36	--	3	--	--	--
Ogden	Weber	18	11	1	228	19	32	18	--	1
Orem	Utah	15	60	3	186	15	4	52	--	33
Price	Carbon	27	69	3	87	3	3	--	--	--
Richfield	Sevier	24	70	2	60	3	2	--	--	--
Salt Lake City	Salt Lake	1	23	2	136	36	5	19	--	1
SLC Air Base	Salt Lake	1	23	2	934	165	353	20	--	44
Spanish Fork	Utah	7	66	4	236	11	27	4	--	1
Springville	Utah	27	65	3	49	7	10	2	--	--
St. George	Washington	29	62	2	227	9	17	13	--	2
Tooele	Tooele	12	21	2	99	4	19	5	--	--
Vernal	Uintah	26	55	1	41	2	1	--	--	--
West Jordan	Salt Lake	12	43	4	587	67	153	15	1	1
Total					5,053	746	832	325	63	224

One of the great things the Utah National Guard has the opportunity to do is serve our community. Our Soldiers and Airmen love Utah and the people that make up this beautiful state. They know how important it is to serve Utah cities, towns, and organizations and build trust and a positive working relationship. Our Community Support Program is so successful because Guard members enjoy serving the people of Utah!

This past year has been filled with wonderful community events that the Utah National Guard has been invited to participate in. One such event was the grand opening of The Leonardo's new exhibit called Flight. The exhibit will be part of educating our community on the history of and science behind many different types of flight, including the role the military has played in the progression of flight. The National Guard was privileged to be invited to bring a Lakota and a few Soldiers to the grand opening of Flight. The pilots and crew members answered questions about how the National Guard provides assistance to Utah and to our great country using its incredible aircraft. Not only is this a positive way to reach out to community members, but it helps the community better understand how the Utah National Guard is prepared to assist our state and country in a multitude of ways.

The Utah National Guard received hundreds of support requests this fiscal year, and was able to support most of those requests including color guards, patriotic speeches, static



Utah Guard Soldiers and Airmen support the Boy Scouts of America and multiple Utah food banks for the 30th consecutive year of Scouting for Food March 19.

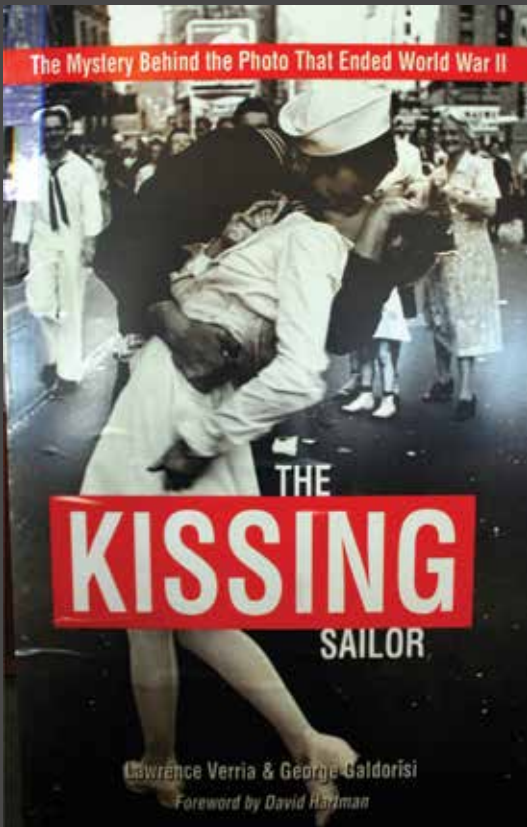
displays, patriotic music provided by the 23rd Army Band and more. They assisted the Boy Scouts in collecting food for the Utah Food Bank and other food banks and pantries around the state, and supported several law enforcement agencies in their National Night Out Against Crime events. Our Guard members have been busy serving their communities on holidays such as Memorial Day, Independence Day, and Veterans Day. Even with a significantly decreased community support budget this past fiscal year, the Guard has been able to successfully support Utah communities in most of the requests that have been made, and are delighted to continue to have the opportunity. 🇺🇸



Maj. Gen. Jeff Burton, center, talks with Airmen from Hill Air Force Base that will be singing the national anthem at the opening of The Leonardo's Flight exhibit. Utah National Guard Soldiers answer questions about some of the features of the Lakota helicopter on static display at The Leonardo's Flight exhibit on August 27.

FORT DOUGLAS MUSEUM AND HISTORICAL SERVICES

UTAH MILITARY HERITAGE AND HISTORY



VJ Day Symposium: *The Kissing Sailor*

The mission of the Fort Douglas Military Museum is to collect, preserve and interpret Utah military heritage. The focus is on the history of Fort Douglas, the Utah National Guard (UTNG), and Utah veterans.

In addition to support from the UTNG, the Fort Douglas Military Museum Association (a non-profit organization) also provides support. The Association provides financial and legislative support to the museum.

Our public history programs included a commemoration for the 70th anniversary of the end of World War II over Japan, or VJ Day. The program included four sessions, two exhibits, and a plenary speaker. The four sessions were: the POW experience in Utah during World War II, the Atomic Bomb, the Aftermath of the War, and Individual Experiences. The plenary speaker was Lawrence Verria, author of *The Kissing Sailor*, which documents the search to locate the two individuals featured in the Life magazine photograph taken in Times Square on the announcement of the surrender of Japan. Two great exhibits on VE/VJ photos and WWII memorabilia were also set up.

Another outstanding commemoration program for the end of the war was developed by the museum and the Utah Community Affairs Council of the Republic of China. This celebrated the end of the second Sino-Japanese War. The program featured an amazing artifact exhibit from Chenault's "Flying Tigers."

Our traditional Fort Douglas Day included a Civil War encampment, living history re-enactors from the American Revolutionary War through the Korean War, with a special appearance by the French Foreign Legion, a military vehicle display, and WWII re-enactors demonstrating WWII weapons and equipment in addition to many other displays.

This year two additional field trips were conducted as part of our partnership with state history. The museum organized a trip to historic Iosepa, the former town in Skull Valley established for South Pacific converts to the Church of Jesus Christ of Latter Day Saints, and the Topaz Japanese-American Internment Camp outside of Delta.

The museum held a 9/11 Remembrance ceremony in September and a Gold Star Family Remembrance Day in June. The museum is also proud participant in the Blue Star Museum program, which honors Blue Star Families.

With visitation up from last year, the museum is seeing an increase in public awareness of its military history programs. Plans for FY 2017 include a 100th commemoration symposium for WWI, two book lectures/signings, and the premier of the documentary film, *Splinters of a Nation: The Story of German POWs in Utah during WWII*. The museum is located at 32 Potter Street on historic Fort Douglas. Visiting hours are 12:00 to 5:00 pm, Tuesday through Saturday. 🇺🇸



Fort Douglas Day historical time line.



Sino-Japanese War: "Flying Tiger" exhibit.

The sound of children running and playing filled the crisp fall air as families gathered around the parade field on Camp Williams to see their loved ones in distinguished formations during the 62nd annual Governor's Day parade hosted by the Utah National Guard, Sept. 17.

Gov. Gary R. Herbert, the Adjutant General Maj. Gen. Jefferson Burton and other dignitaries observed a traditional pass-and-review to inspect unit readiness as well as display the military professionalism of Utah's Armed Forces.

"This day is about standing united as one. Both the Army and Air Guard come together on Governor's Day to show the governor they are ready to serve and also to enjoy some time with their families while in uniform," said Brig. Gen. Christine Burckle, Assistant Adjutant General for Air.

During the event Gov. Herbert delivered a speech in which he expressed his profound gratitude for Guard members and their exemplary service. He said it has been a pleasure to be commander-in-chief of the Utah National Guard while he has been in office.

"You may not notice this, but as people see you and your service, it gives them motivation to improve their own lives and increase their service to our great country," Herbert said.

The governor's pass-and-review piece of the event possesses deep historical roots dating as far back as the Revolutionary War. Traditionally, it is a way for commanders to show the size and readiness of their forces. Today it also gives the entire Utah Guard a unique opportunity to show its pride to the governor and the service members' loved ones.

"It makes me feel proud watching my husband in the parade," said Jen Parker, wife of Tech Sgt. Patrick Parker. "The kids love it; this is their favorite event of the year."

As commander in chief of the Utah National Guard, Herbert expressed his commitment to the Guard in making sure they have what they need to complete their mission.

"I will do all that I can to ensure you will have the resources, training or equipment you need, and all that is necessary for you to serve effectively and safely for whatever you are called upon to do. I have every confidence that our men and women of the Utah National Guard are and will remain ready to serve the needs of the state and the nation."

Following the parade, families enjoyed a case-lot sale, displays of military equipment such as Black Hawk and Apache helicopters, artillery pieces and the Air Guard's mobile command center. Family programs and unit booths were available, and service members showcased their auto-body talent with a first-time, homespun car show. 🇺🇸



Above: Governor Gary R. Herbert waves from a Humvee as he reviews Soldiers and Airmen in formation during Governor's Day Sept. 17.

Below: Utah Army and Air National Guard and Gov. Gary Herbert make Governor's Day a family event.



HONORARY COLONELS CORPS OF UTAH

UTAH MILITARY HERITAGE AND HISTORY

The Honorary Colonels Corps of Utah is a major contributor to the success of the Utah National Guard. It is an organization of community leaders that provides significant support for a number of National Guard activities.

The corps is comprised of current and former National Guard general officers, current and past governors, legislators, judges, business owners and leaders from every walk of life. The Utah Guard is known for its support to the community, and the Honorary Colonels provide significant support to the Guard.

During June, the corps sponsored its 55th annual Bronze Minuteman Awards banquet. The banquet honored local citizens who have distinguished themselves through community service in civic, religious, business, humanitarian or military capacities. This year's recipients included Mr. Bob Dunn, Mrs. Elizabeth Smart Gilmour, Mr. Alan and Mrs. Jeanne Hall, retired Colonel Gail S. Halvorsen, retired General Robert C. Oaks, retired Colonel J. Bruce Reading, and Mr. Gerald (Jerry) E. Sloan.

In the first week of August, the corps helped sponsor the 55th annual Freedom Academy. This is a week-long event that hosts high school student leaders from throughout Utah in an unforgettable, freedom-education experience. Held at Camp Williams, Freedom Academy acquaints students with the prison system, military, civic and religious leaders, and encourages each student to be an ambassador of freedom at their own school.

Members of the corps are involved in most significant events in the Utah National Guard. Involvement includes financial assistance for special projects such as the annual Veterans Day Concert. At other times, they may be a liaison between the Guard and less-involved community members. Whatever their participation, the Honorary Colonels Corps is a valuable and supportive part of the Guard community in Utah. Retired Brig. Gen. E. J. "Jake" Garn is commander of the corps. Below is a current roster of the Honorary Colonels Corps of Utah. Each member adds value to and strengthens the Utah National Guard. 🇺🇸

Hon Col Jerry R. Acton
BG Dallen S. Atack
Hon Col Dwight L. Baldwin
Hon Col Eugene W. Banks
Hon Col Michael Barnes*
Hon Col Lane Beattie
Hon Col Lewis Billings
Hon Col Mark Buchi
Hon Col Joe C. Burgess
Maj Gen Jefferson S. Burton*
Hon Col Kenneth Burton
Hon Col John E. Cameron
Hon Col Kent A. Cameron
Hon Col James E. Charnholm
Brig Gen (Ret) Ronald E. Chytraus
Hon Col Howard S. Clark
Hon Col Sheryl Cox
Hon Col Charles W. Dahlquist, II
Hon Col Bart O. Davis
Hon Col Gerald "Skip" Daynes
Brig Gen (Ret) Ralph L. Dewsnup
Hon Col Michael S. Drury
Hon Col Ezekiel Dumke, Jr.
Hon Col Raymond J. Etcheverry
Hon Col David P. Felt
Hon Col Tage I. Flint
Brig Gen David R. Fountain
Brig Gen (Ret) Bruce C. Frandsen
Brig Gen (Ret) Melvin V. Frandsen
Hon Col William C. French
Brig Gen Kenneth L. Gammon
Brig Gen (Ret) E. J. "Jake" Garn*
Hon Col Mary Ann Garner

Hon Col Brian Garrett
Brig Gen (Ret) Stanley J. Gordon
Hon Col Myrna T. Griffone
Hon Col David F. Gunn*
Hon Col James H. Hadfield
Maj Gen (Ret) John M. Hafen
Hon Col John L. Hansen*
Hon Col Gary R. Harter
Brig Gen (Ret) Jon C. Heaton
Hon Col Ronald E. Henriksen
Honorable Gary R. Herbert
Hon Col Duane C. Hill
Brig Gen (Ret) David Hooper
Honorable Jon M. Huntsman, Jr.
Hon Col Dennis F. Johnson
Hon Col Fred P. Lampropoulos
Hon Col Kurt L. Larsen
Brig Gen (Ret) James B. Lee
Brig Gen (Ret) Michael R. Liechty
Hon Col Boyd A. Lindquist
Hon Col Richard K. Linton
Brig Gen (Ret) Larry Lunt
Brig Gen (Ret) James G. Martin
Hon Col Vickie L. McCall
Hon Col D. Kent Michie
Maj Gen (Ret) James M. Miller
Hon Col June M. Morris
Brig Gen (Ret) David W. Noall
Hon Col Michael J. Norton
Hon Col Don L. Peterson
Hon Col Raymond Peterson
Brig Gen Val L. Peterson
Hon Col Taft E. Price

Hon Col Lynn Richard Raybould
Hon Col J. Bruce Reading
Hon Col Jason B. Reading*
Brig Gen (Ret) Lyle M. Rich
Hon Col Lon R. Richardson, Jr.
Hon Col Lynn V. Ritchie
Hon Col Kim Robinson
Hon Col Weston R. Saunders
Hon Col Antonio L. Savoca
Hon Col Lawrence A. Schmidt
Hon Col Patrick A. Shea
Hon Col Robert Simmons
Hon Col Dell K. Smith
Hon Col Robert L. Stayner
Hon Col Paul Swenson
Maj Gen (Ret) Brian L. Tarbet
Hon Col Reudiger Tillmann
Brig Gen Robert S. Voyles
Hon Col Kip Wadsworth
Hon Col M. Walker Wallace
Hon Col Paul M. Warner
Hon Col Steven R. Watt
Hon Col R. Kim Watts
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Hon Col Edward M. Willis
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Hon Col Lynelle D. Raymond
Hon Col Harris Simmons
Hon Col David Spafford
Hon Col Michael G. Sullivan
Hon Col Rex Thornton
Hon Col Linda Wolcott
Hon Col Michael T. Young

The Utah National Guard hosted its 60th annual Veterans Day Concert Nov. 11, 2015 at the University of Utah's Jon M. Huntsman Center, with the theme of "Sixty Years Honoring Veterans."

Utah's Gov. Gary R. Herbert provided the keynote address and concluded the concert by conducting *Stars and Stripes Forever*.

"We celebrate Veterans Day today and recognize those who have shown patriotism, valor and commitment to God, family and country," said Herbert. "We pay tribute to those service men and women today, not only to those who have served in uniform, but to those family members who also serve and sacrifice and provide an opportunity for their loved one to go away and participate in service."

This year's concert included a 680-voice, Granite School District, high-school-combined choir; the Utah National Guard's 23rd Army Band, led by Chief Warrant Officer 2 Denny Saunders; and featured special guest conductors, three of which were former band commanders, Chief Warrant Officer 2 (Ret.) Ralph Vanderlinden, Chief Warrant Officer 4 (Ret.) Norm Wendel, and Chief Warrant Officer 3 (Ret.) Mike Cottam.

"This concert has reached thousands and thousands of people for many, many years. And as a result, there are a lot of students who've gained a much better appreciation for veterans and what they have done for them," said Wendel.

Throughout the years, numerous conductors have come and gone, and thousands of students have performed in honor of Utah veterans.

"This will be my 21st year participating in this concert, seventh as commander," said Saunders, commander of the 23rd Army Band. "In addition to this, I couldn't tell you how many concerts I have done with the band; well into the hundreds I am sure. This concert has always been the highlight of my year. When the concert ends each year and members of the audience come to me to thank me for the concert, often with tears in their eyes, it fills me with a tremendous sense of gratitude for what they have done for me and the opportunity that I have to participate in this event that honors them."

When Saunders took the reins from his predecessor, Mike Cottam, in 2009, he felt a great sense of responsibility to uphold the standards and traditions of the concert.

"For my first concert as commander, I remember the tremendous sense of responsibility I felt to carry on the tradition of this great concert in a manner that paid a proper tribute to the veterans and maintained or exceeded the quality of the concerts that had gone on before," said Saunders. "This is one of the largest Veterans Day Concerts put on by a military



Utah's Gov. Gary R. Herbert concludes the Veterans Day Concert by conducting the last number, *Stars and Stripes Forever*.

band. I am not aware of any other National Guard band or even active-duty band that puts on a Veterans Day Concert of this magnitude. Although I have become a little more comfortable with my role as commander since then, I still feel that same sense of responsibility as it pertains to this concert each year."

When asked if there was a specific Veterans Day Concert that stood out to him, Saunders didn't hesitate with his response. "The greatest memory of this event for me was the year we did the theme 'Stories Untold' and we did spotlights of veterans from each of the branches of the armed forces," said Saunders. "For the Army, we did a spotlight on my grandfather who served in WWII. I had the privilege of reading his story and it is certainly a memory that means much to me. I know the experience meant much to him as well. Since we have begun doing spotlights at our concerts, I think it has really added a personal touch to the concert." 🇺🇸



UTAH ARMY NATIONAL GUARD

HIGHLIGHTS



Chief Warrant Officer 5 Ken Jones, right, accompanied by his son Chief Warrant Officer 4 Jared Jones just prior to his final flight in an AH-64 Apache helicopter.



A UH-60 Black Hawk helicopter from the Utah National Guard's 2-211th Aviation dips water from Smith and Morehouse Reservoir as it makes repeated water-bucket drops on the Box Canyon Fire.



The assumption of command of the newly stood up 4th Infantry Division, Main Command Post – Operational Detachment (MCP-OD) at Camp Williams.



Spc. Kevin Gwilliam from the 624th Engineer Company, 1457th Engineer Battalion, uses a wet saw to cut a section of concrete as part of a renovation project on a restroom facility at the Renegade Point Marina, Strawberry Reservoir, June 8.



Medic Sgt. David Swanson draws blood from a Native American tribe member during the free health fair and multi-tribal powwow at Iapah on the Confederate Tribes of the Goshute Reservation Aug. 6.

ORGANIZATIONAL CHART

JFHQ



**Governor of Utah
Commander in Chief**



**The Adjutant General
Commanding General**



**Land
Component
Commander**



**Assistant
Adjutant
General
Army**



**Director
Joint Staff**



**Assistant
Adjutant
General
Air**

**Army National
Guard Units**

**Air National
Guard Units**

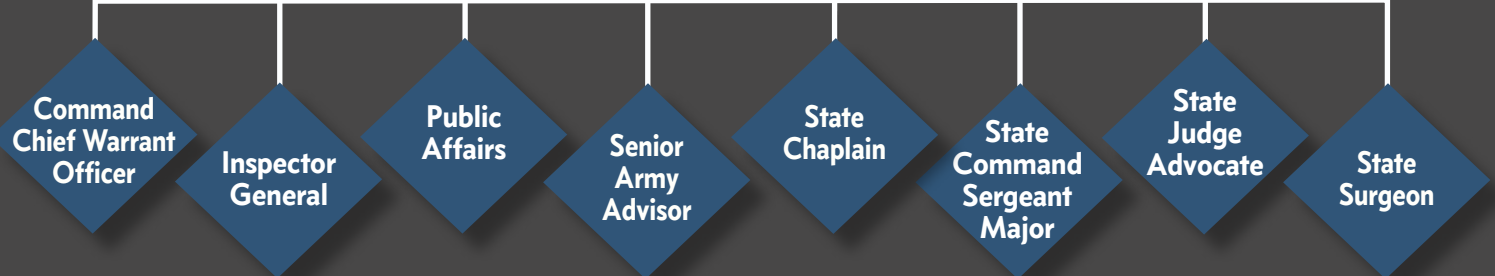
Primary Staff



Secondary Staff



Personal Staff



Joint Force Headquarters (JFHQ) serves as the headquarters for the Army and Air National Guard within the state of Utah. The JFHQ primary mission is to provide trained and ready military forces for national wartime requirements. The JFHQ also supports civil authorities with capabilities and forces for homeland security and domestic emergencies.

The JFHQ consists of state-level leadership of Army and Air National Guard including: the Adjutant General, Assistant Adjutants General for Army and Air, Land Component Commander, Director of the Joint Staff, and primary/special/personal staff with various duties and responsibilities. Each staff section is responsible to provide expertise and recommendations to the command structure on important issues facing the Utah National Guard, as well as provide expertise in their arena for maintenance of policies and procedures within the Utah National Guard.

The most significant leadership change that occurred in JFHQ during 2016 was the promotion of Brig. Gen. Christine M. Burckle as the first female general officer in the history of the Utah National Guard. In August 2016 she became the first female commander of the Utah Air National Guard, assuming



Left to right: Maj. Gen. Jefferson Burton passes the Utah Air National Guard flag to Brig. Gen. Christine M. Burckle at Burckle's assumption-of-command ceremony as Gov. Gary R. Herbert looks on.

the mantle of responsibility as the Assistant Adjutant General for Air following Brig. Gen. David R. Fountain.

This year JFHQ participated in Yama Sakura, a joint-operations exercise conducted in Japan; supported the State Partnership Program with the Kingdom of Morocco; participated in multiple exercises in South Korea; and responded to wildfires in Utah. All of these training opportunities ensured JFHQ staff are better prepared for future overseas and domestic operations.

The JFHQ maintains a high-operational tempo, assuring the President of the United States and the Governor of Utah that the Utah National Guard forces are ready and relevant to fight and win our nation's wars and respond to domestic emergencies in our state and homeland. 🇺🇸



Maj. Gen. Jefferson Burton is briefed by Moroccan military members about Mantlet 2016 in Rabat, Morocco.

ORGANIZATIONAL CHART

ARMY



The Adjutant General



Assistant Adjutant General Army



Land Component Commander



Joint Force Headquarters



Medical Command



Recruiting and Retention Battalion



Utah Training Center-Camp Williams



640th Regiment, Regional Training Institute

1st Battalion NCO Academy

2nd Battalion (Modular)

3rd Battalion Field Artillery

4th Bn. Military Intelligence



19th Special Forces Group (Airborne)



65th Field Artillery Brigade



97th Aviation Troop Command



97th Troop Command



204th Maneuver Enhancement Brigade



300th Military Intelligence Brigade

HHC, 19th Special Forces

1st Battalion, 19th Special Forces Group

HHC
B Company
19th Special Forces
Bn. Support Co.
19th Special Forces

Group Support Battalion, 19th Special Forces

HHC
A Company
B Company
C Company
D Company
GSB
19th Special Forces

Group Special Troops Co.
19th Special Forces

HHB, 65th Field Artillery

1st Battalion, 145th Field Artillery Regiment

HHB
A Battery
B Battery
C Battery
1-145th Field Artillery

214th Forward Support Company

2nd Bn, 222nd Field Artillery Regiment

HHB
A Battery
B Battery
C Battery
2-222nd Field Artillery

213th Forward Support Company

190th Signal Company

HHC, 97th Aviation Command

1st Battalion, 211th Aviation Regiment

HHC
A Company
B Company
C Company
D Company
E Company
1-211th Aviation

2nd Battalion, 211th Aviation Regiment

HHC
A Company
D Company
E Company
2-211th Aviation

5-159th Aviation Detachment
1-171st Aviation Detachment

Detachment 50 OSA Aviation
Def. 4, Co. C
2-641st Aviation
Def. 2, 1-112th Aviation

HHD, 97th Troop Command

85th Civil Support Team (Weapons of Mass Destruction)

23rd Army Band

115th Maintenance Company

128th Mobile Public Affairs Detachment

144th Area Support Medical Company

653rd Trial Defense Team

1993rd Contingency Contracting Team

HHC, 204th MEB

489th Brigade Support Battalion

HHC
A Company
489th Brigade Support Battalion

217th Network Support Co.

115th Engineer Facilities Det.

1457th Engineer Battalion

HHC, 1457th Engineer Battalion

1457th Forward Support Company
116th Horizontal Construction Co.

118th Sapper Company

624th Vertical Construction Co.

MCP-OD
HHBN, 4th Infantry Division

HHC, 300th MI Battalion

141st Military Intelligence Bn (Linguist)

HHC
A Company
B Company
IC Detachment
D Company
E Company
141st MI Bn.

142nd Military Intelligence Bn. (Linguist)

HHC
A Company
B Company
IC Detachment
D Company
E Company
142nd MI Bn.

Detachment 2, HHB, 101st Airborne Division



Left to right: Staff Sgt. George Young, crew chief, Utah National Guard; Chief Warrant Officer 2 Jason Hartley, pilot, Wyoming National Guard; Staff Sgt. Tyler Neff, medic, WYNG; Sgt. Sarah Van Horn, medic, WYNG; Capt. William Grimshaw, co-pilot, UTNG. Young was treated at a medical facility in Marjah, Afghanistan after being struck in the neck by shrapnel while flying on a MedEvac mission with the group.

The Utah Army National Guard (UTARNG) is one of the finest organizations in our state and nation. It provides an outstanding opportunity for men and women to build confidence, learn job skills, earn a college education, but most importantly, to gain valuable life experiences that will make them excellent citizens for our communities.

In Fiscal Year 2016, the UTARNG accomplished numerous mobilizations and overseas deployments, domestic support to our state, and realistic training to enhance its readiness. In FY16, more than 730 Soldiers participated in 174 overseas exercises, training events, and international exchanges in 39 countries. As in past years, the UTARNG again ranked in the “Top 10” in almost every metric used by National Guard Bureau in ranking each of the 54 states and territories. Achieving these honors proves the dedication and desire of our Soldiers to excel beyond the standard.

Our citizen Soldiers understand the importance of being closely tied with the communities in which they serve. The UTARNG, with a membership of more than 5,500 Soldiers, utilizes armories, airports and training sites in 24 strategic locations throughout the state. The UTARNG consists of nine major commands: 19th Special Forces Group (Airborne), 65th Field Artillery Brigade, 97th Aviation Troop Command, 97th Troop Command, 204th Maneuver Enhancement Brigade, 300th Military Intelligence Brigade, 640th Regional Training Institute Regiment, Utah Training Center-Camp Williams and Medical Command. Each command consists of selfless leaders and highly trained Soldiers, many of whom are battle-tested having served in a combat zone.



Pfc. Joshua Kumpf, 118th Sapper Company, prepares a hazard tree for demolition as a part of training that was coordinated through the U.S. Forest Service to remove old and diseased trees at Strawberry Reservoir, Utah, June 9.

For 15 years our Soldiers distinguished themselves as competent professionals while meeting the call of our nation. This year our Soldiers continued to mobilize and deploy as part of Overseas Contingency Operations to support the president’s mission of dismantling networks of violent extremists that threaten America. Each command was affected as our Soldiers conducted their federal mission in Iraq, Afghanistan, Kuwait, and other contentious locations across our globe. With additional deployments on the horizon, our Soldiers will continue to train in order to prove themselves ready and relevant to fight and win our nation’s wars.

Soldiers also continued to train and support our governor in domestic operations across the state. Our aviation unit provided direct support to fire-fighting efforts during the dry summer months. Each of the commands practiced and trained their Soldiers for potential earthquakes, floods and other natural or man-made disasters that could affect our citizens. Soldiers continue to meet with and strengthen our relationships with federal, state and civilian partners. Being able to rapidly support civil authorities in times of homeland emergencies is a mission that is very important to each of us. We are citizen-Soldiers and we will always be ready to meet the needs of our state and nation. 🇺🇸

19TH SPECIAL FORCES GROUP (AIRBORNE)



The Joint Operations Center, bustling with activity with members of the 19th Special Forces Group (Airborne) during Warfighter Exercise 16-4, a three-week exercise at Fort Bragg, N. C.

The majority of Fiscal Year 2016 for 19th Special Forces Group (Airborne) (SFG) was spent planning and preparing members of the group for Warfighter 16-4, a three-week warfighter exercise ending in April 2016 at Fort Bragg, N.C. The 19th SFG headquarters and staff trained during the first and second quarter of FY16 focusing on mission command functions and systems during Phase 1 and 2 in preparation for Phase 3 operations. This preparation was put to use during the warfighter exercise, WFX, when group headquarters and staff executed complex missions set with a “near peer” opposition force. The participation of a Special Forces Group Headquarters in the warfighter was a first and its purpose was to integrate Special Operations Forces and conventional forces interdependence, integration and interoperability.



Capt. Jason Scott fires an M-4 carbine rifle on a qualifying range during a Field Training Exercise at Camp Williams, Utah May 13. Sgt Mercedes Millward fires a MK-19 during the Field Training Exercise May 14.

Members of 19th SFG participated in Ulchi Freedom Guardian, in the Republic of Korea and Joint Combined Exchange Training in Morocco as well as several deployments supporting Operation Enduring Freedom, Resolute Support Mission, and Central Command’s Special Operations Task Force Gulf Cooperation Council.

The 19th SFG command team is comprised of Col. Mark Drown, Command Chief Warrant Officer Patrick Seiden and Command Sgt. Maj. John Belford.

Headquarters and Headquarters Company (HHC) is the hub for the 19th SFG. The HHC’s primary role is to provide mission command and support to the subordinate battalions and maintain capability to operate as a Joint Special Operations Task Force. Capt. Brittany Pierce has held command of HHC since April 2015 and Sgt. Maj. Jason Legler passed first sergeant duties to 1st Sgt. Brett Freeman in December 2015.

The 19th SFG provides mission-ready Soldiers and units to conduct Special Operations in Support of United States Special Operations and federal mobilizations. For its state mission, Soldiers from the 19th SFG assist Utah by supporting state and local agencies in search and rescue missions, civil support, and assist in the event of natural or man-made disasters.

The vision statement for the 19th SFG is to remain relevant with the Theater Special Operations Command’s and focus efforts in the existing relationship with in the State Partnership Program (SPP), focusing on Languages in support of those SPPs. Unconventional Warfare and Unmanned Aerial System capabilities will remain at the forefront of the 19th SFG efforts.

Along with world-wide deployments, the 19th SFG conducted training to enhance combat readiness such as Jump Master Course, SF Basic Combat Course Support, SF Sniper Course, SF Advance Urban Combat Course, Joint Combined Exchange Training and language sustainment training.

The 19th SFG, headquartered at Camp Williams, Utah, is spread throughout the nation and comprised of nine states with elements in California, Washington, Rhode Island, Texas, Montana, Colorado, Ohio, West Virginia and Utah. 🇺🇸





Right: A Paladin howitzer against the night sky at Camp Guernsey, Wyoming during annual training 2016. Soldiers with the 65th FAB participant in operations during Operation Gunsmoke, a live-fire exercise consisting of 1,300 Soldiers from six states conducting operations in Camp Guernsey, Wyo. Below: Maj. Jeremy Williams and Maj. Azzedine Azouz preparing for the Commander's Update Brief during Operation Gunsmoke May 15 on Camp Guernsey, Wyo.



The 2016 training year included multiple training events and exercises for the 65th Field Artillery Brigade (FAB) and its subordinate units. The highlight of the year for the 65th FAB was Operation Gunsmoke held at Camp Guernsey, Wyo., in May. It was a brigade, collective-training event. For the first time, the 65th FAB was able to collectively train with all of its organic and training assigned units as well as several other units. More than 1,300 Soldiers and units from six different states participated in the exercise.

Operation Gunsmoke allowed the brigade to collectively train as a brigade as it would deploy. Coming together as a full-functioning brigade allowed the units to conduct live-fire artillery in order to certify and validate collective, artillery tasks by employing fires in large-scale operations. This included the 65th FAB's organic support battalion, the 340th Brigade Support Battalion (BSB) from California and 5-113 Field Artillery (HIMARS) from North Carolina as well as the 1-145th FA and 2-222nd FA from Utah. Logistics and communications were the commander's priorities during the exercise.



Having the 340th BSB participate allowed the brigade Forward Support Companies (FSC) to train with their higher echelon command for the first time since their transformation to FSCs in 2007. The FSCs pushed and pulled sustainment over hundreds of miles supporting their respective battalions.

The 190th Brigade Signal Company played an integral part in Operation Gunsmoke. They were able to establish voice and digital communications from the 65th FAB tactical operations center (TOC) to all subordinate battalions TOCs. The 190th Brigade Signal Company was federally recognized as a unit of the 65th FAB in September. The unit was previously located in Michigan and designated as the 156th Signal Company. The 190th Signal Company move to Utah was not only a welcome addition to the 65th FAB, but as a domestic response asset to the Utah Army National Guard.

During Operation Gunsmoke, the 65th FAB medical section coordinated combined medical operations with the 144th Area Support Medical Company while continuing their medical duties for the brigade. Soldiers of the medical section of the 65th FAB also conducted a brigade-wide, medical-sustainment training in January 2016, keeping its Soldiers well-educated and certified for medical emergency needs that the 65th FAB or community might need. Over the year the medical Soldiers also trained with the FBI and conducted internships for its junior noncommissioned officers at local hospitals.

The 65th FAB also participated in Yama Sakura-69 (YS-69) and a Fleet Simulation Training-Joint exercise with the U.S. Navy. YS-69 is a U.S. combined-joint exercise with the Japanese Self Defense Force. The exercise allowed the 65th FAB to hone its digital-fire mission, processing and command-and-control functions. The 65th FAB participated from Joint Base Lewis-McChord, Wash. 🇺🇸



Pilots from 1st Battalion, 211th Aviation, fly 10 Apache helicopters over the Chicago skyline en route to 10th Mountain Division at Fort Drum, N.Y.

It's been a banner year for 97th Aviation Troop Command (ATC). We have had many changes throughout the command in a lot of different ways. Some of these changes have lifted us but all have enhanced our appreciation for the honor and privilege it is to serve.

This year 97th ATC supported many training exercises and deployments throughout the country and the world. With 2nd Battalion, 211th Aviation giving a slice of their element to Afghanistan in the MedEvac role and 1st Battalion, 211th Aviation going to the Joint Readiness Training Center (JRTC) as the Task Force and aviation-higher headquarters, much support has been given.

Chronologically speaking, 97th ATC started with an Aviation Resource Management Survey (ARMS) inspection of both first and second battalion, wherein the battalions did outstanding. As a matter of fact it could be said they set a national record because no unit has ever had two battalions pass with all "green" in every inspected area. This feat alone puts aviation in Utah above the best.



Additionally, 97th ATC had a change of command where Col. Gordon Behunin passed the flag to Col. George Barton. Under his leadership the emphasis on the battalion's major tasks which are to "lift and shoot" have been brought to the forefront. With all of these changes comes a renewed sense that 97th ATC can overcome and continue to move forward and be the best of Army aviation.

It seems to be a constant in the Army that change is always upon us and this year 97th ATC has undergone many personnel changes. Near the beginning of the year the Director of Aviation and Safety (DAS), Col. James Bledsoe retired allowing others to advance and fill his vacancy. Also, as is common in the Army, 97th ATC celebrated the retirement of a few of our most senior Chief Warrant Officers 5 - Don Jacobson, Kerry Stauffer, and Ken Jones. Each of these outstanding aviators have left an indelible impression on the units and Soldiers whose lives they have touched.

Sadly the end of the year brought another change wherein a previous DAS, Col. Gregory Cluff passed away in a training accident. Although he has been retired from the Utah National Guard for some time, his loss leaves a mark on the rest of us.

With the amount of things 97th ATC had to accomplish this year and with the successful way which it was done, one could say it would be time to rest on our laurels - but 97th ATC knows that as long as you are in the front of the pack you have to keep on running... Above the Best! 🇺🇸



Left: Members of 2nd Battalion, 211th Aviation transport Gen. Mark A. Welsh III, Chief of Staff of the Air Force; Gov. Gary R. Herbert; and Maj. Gen. Jefferson Burton from West Jordan Army Aviation Support Facility to the Salt Lake Capitol on Oct. 12. Above: Members of 1st Battalion, 112th Aviation conduct post-flight inspection of the Lakota helicopter while supporting Counterdrug operations near Cedar City, Utah in August 2016.



Medics with the 144th ASMC prepare to evacuate simulated casualties during a training exercise at Camp Guernsey, Wyo.

The 97th Troop Command (TC) is the most diverse major command in the Utah National Guard. This diversity includes seven unique units and two distinct missions. Missions include the Homeland Response Force (HRF) and the Disaster Preparedness Program (DPP).

The HRF trains to respond within four hours to natural or man-made disasters and save lives with search and extraction, decontamination, and medical-response elements supported by communication and security elements, all of which are provided by units throughout the Utah Army and Air National Guard. The DPP supported four events in Morocco, all of which involved both military and civilian participants from the Utah National Guard, Utah Task Force 1, Unified Fire Authority, and several other emergency-response agencies. This partnership continued to improve our interoperability with the many responders within the state of Utah.

Our smallest units are the 1993rd Contingency Contracting Team, who completed contracting requirements for the Utah



Capt. Keith Garner of the Utah Homeland Response Force CERFP conducts swift-water-rescue training with Moroccan forces in Lamjaara, Morocco.

National Guard, and the 653rd Trial Defense Team, who provided Defense Counsel and support to Soldiers in the Western Area that consists of Utah, Idaho, and Oregon.

The 85th Civil Support Team continues to build relationships with local and regional partners through unique training events, while maintaining a readiness posture that allows for rapid deployment anywhere, at any time. They provided 49 stand-by missions to various community events, responded to five incidents, conducted 10 assist missions, 10 training events and 12 collective exercises this year.

In 2016 the 23rd Army Band provided support for 53 events with a total attendance of approximately 82,250 people. It includes the Concert, Ceremonial, Stage, and Rock bands, as well as a brass quintet that all provide music to inspire, educate and entertain.

The 115th Maintenance Company successfully executed three overseas, deployment-training missions to Guatemala and Germany. For many of the Soldiers, it was their first time leaving the country and these missions, in which they provided maintenance and services support, gave them invaluable experience.

The 128th Mobile Public Affairs Detachment maintained a high operational tempo during 2016. The unit trained by conducting real-world missions creating print and video coverage of the Utah National Guard's participation in local, national, and international events.

The 144th Area Support Medical Company spent 2016 actively training in support of both its federal and state missions. They conducted training aimed at providing combat health support in order to conserve the fighting strength of the U.S. military by collecting, sorting, treating and returning to duty, patients as far forward as possible. They also spent time training on providing effective medical force protection packages in support of domestic operations, with the ultimate goal of sustaining skills needed to save lives and mitigate human suffering. 🇺🇸



Members of the 23rd Army Band complete weapons qualifications at the ranges on Camp Williams.



The 204th Maneuver Enhancement Brigade of the Utah National Guard demonstrated its versatility and functionality in Fiscal Year 2016 as it performed its mission as a self-contained, multifunctional-support brigade able to meet whatever mission it receives. Led by command team Col. Thomas Fisher and Command Sgt. Maj. Richard Thalman, the Soldiers of the 204th MEB worked tirelessly to make FY2016 another successful year.

One of the main focuses for the 204th MEB during FY16 was the formation, manning and training of the 4th Infantry Division Main Command Post-Operational Detachment. The MCP-OD is a new unit whose mission is to augment the strength of the 4th ID when it is deployed for contingency operations. It is part of a major force redesign called the Army Total Force, which takes a portion of an active Army Division and slices it over to the National Guard and Reserves to provide expandability for the division and its headquarters. The 204th continued to lead the Humanitarian Mine Action (HMA) program under the Department of Defense for the country of Morocco, Utah's sister nation under the State Partnership Program. The HMA program assists nations that are plagued with land mines from past wars and other obsolete or aging ammunition stockpiles by implementing trainer programs designed to give the nation its own HMA capabilities. This year the 204th sent Soldiers to Morocco in the early winter months to finalize the planning for the HMA training and followed that with sending a group there

Above: Medics with the 204th Maneuver Enhancement Brigade cross train with medial personnel from the University of Utah AirMed at Strawberry Reservoir, Utah on June 13. Right: Soldiers with the 204th Maneuver Enhancement Brigade qualify with their weapons at the range on Camp Williams, Utah, Feb. 20, 2016.

for five weeks in February to train approximately 50 Moroccans in Level One Explosive Ordnance Disposal. Another group of Soldiers from the 204th was sent again to Morocco for four weeks in August to supervise the previously trained Moroccans as they taught HMA skills to their own people.

The 204th conducted annual training (AT) at Strawberry Reservoir, Utah this year. Headquarters and Headquarters Company, 217th Signal Company, 489th Brigade Support Battalion, and 1457th Engineer Battalion all participated in the brigade AT. The 204th and its subordinate units partnered with the U.S. Forest Service to perform road improvements and bathroom renovations throughout the recreation area during the AT. The 204th also had the opportunity to train in its military and disaster-response missions. The headquarters

staff officers participated in a domestic-operations exercise in which they had to respond to a simulated, earthquake-disaster scenario. The exercise was designed to allow the staff to practice the decision-making process of accomplishing a state-headquarters-directed, domestic mission through to its subordinate units.

The 204th also supported the active Army in overseas missions this year. The 489th participated in Operation New Horizons and sent two rotations and more than 30 Soldiers to Guatemala, where the U.S. Army conducted humanitarian tasks. The 1457th deployed the 116th Engineer Company to Kuwait where they supported construction projects throughout the Army Central Command area of responsibility.

At the end of FY16, Col. Thomas Fisher handed over the command of the 204th MEB to Lt. Col. Paul Rogers at a change-of-command ceremony at Camp Williams, Utah. The 204th looks forward to the challenges next fiscal year under its new commander. 🇺🇸





Headquartered in Draper, Utah, the 300th Military Intelligence Brigade (Linguist) consists of five military intelligence battalions totaling more than 2,000 Soldiers in six different states—Utah, Washington, California, Florida, Illinois, and Massachusetts. The 300th provides language and intelligence support to the Army and the greater intelligence community. Its military intelligence specialties include Human Intelligence (HUMINT), Signals Intelligence (SIGINT), and Counterintelligence (CI). When called on by the governor, the 300th deploys in support of state contingencies.

In 2016, Utah units supported real-world operations with 103 Soldiers deployed to Afghanistan, Iraq, Kuwait, Jordan, Africa, Kosovo, and several other locations to provide support in HUMINT, CI, and other military intelligence disciplines. The brigade currently has Soldiers deployed to Iraq and Kuwait and is currently preparing to mobilizing more Soldiers to support Operation Inherent Resolve and Kosovo Forces 22.

With more than 10 percent of the brigade's 900-plus Utah Soldiers deployed to a theater of war, stateside Soldiers remain actively engaged through 'Reach' operations and training. Reach operations allow the brigade Soldiers to apply their language and intelligence skills to the warfight while remaining at home station. This year approximately 30 percent of the brigade's Utah Soldiers were engaged full time in Reach or in intelligence training support greatly enhancing overall readiness.

During 2016, Soldiers in the 300th maintained proficiency in more than 35 foreign languages, with 199 Soldiers performing training in Cameroon, Crete, Croatia, Germany, Ghana, Greece, Guatemala, India, Indonesia, Italy, Japan, South Korea, Malawi, Malaysia, Mauritania, Morocco, Portugal, Saudi Arabia, Sao Tome e Principe, Senegal, Thailand, Uganda, and Zambia to assist as interpreters, translators and intelligence professionals in a variety of Joint-




The 300th Military Intelligence Brigade (Linguist) change-of-command ceremony where Col. Gregory J. Hadfield relinquished command to Col. Joseph W. Green on Aug. 20.

Chiefs-of-Staff military exercises. This continues the 300th's proud and distinguished support to the Army's combined and joint commands, most major commands, and many of the nation's intelligence agencies operating throughout the world.

In March, the brigade hosted its 27th annual Language Conference. This is an excellent training event for our Soldiers. This year's cultural focus was on Syria and the Levant and featured an expert panel of academic leaders and researchers from across the country.

In June, the brigade hosted nearly 700 active-duty, Guard, and Reserve Soldiers and Airmen from 15 states and Canada to participate in Panther Strike at Camp Williams. The exercise not only provides outstanding intelligence training, it also serves as an opportunity to test new technologies, and brings national-level resources and attention to Utah. The exercise has received national-level support and brought \$1.2 million in new automation and infrastructure to the state this year.

After two years of service, Col. Greg Hadfield relinquished command to Col. Joseph Green during a ceremony held Aug. 20, in Draper. Green is originally from Utah and served as the 142nd Military Intelligence Battalion (Linguist) commander. He recently moved his family back to Utah from Washington, D.C., where he served as the chief, Intelligence Disciplines Division in the Plans and Integration Directorate, in the Office of the Deputy Chief of Staff, Intelligence, Headquarters, Department of the Army in the Pentagon. Hadfield was selected to serve as the director of the Chief National Guard Bureau Action Group.

Command Sergeant Maj. Eric Anderson is the current brigade command sergeant major. 



Maj Gen. George Franz III, INSCOM CG, provides keynote presentation at the 27th annual Language Conference.



The 640th Regiment, Regional Training Institute, is a Training and Doctrine Command (TRADOC) Institute of Excellence, focusing on noncommissioned officer (NCO), Professional Military Education (PME), battlefield communications, field artillery, and military intelligence. In addition to its TRADOC mission, the 640th hosts Officer Candidate School (OCS) and a number of other courses in support of the units of the Utah Army National Guard.

The 640th Regiment was commanded by Col. William C. French and Command Sgt. Maj. Spencer D. Nielsen. In May 2016, French relinquished command to Lt. Col. Ryan M. King, who with Nielsen, will lead the 640th Regiment to a future of excellence in military education.

Over this past training year, the 640th Regiment instructed more than 120 separate courses, hosting more than 3,500 Soldiers from across the United States, including Soldiers from the active component and Army Reserves.

Professional Military Education is transitioning to the One Army School System, which is meant to standardize instruction across all three Army components: active duty, Army National Guard, and Army Reserves. The 640th Regiment has been on the forefront of emerging courses and of expanded training under the One Army School System. Emerging courses and expanded training include the addition of the Master Leader Course (MLC) to the NCO PME, and the addition of the M777 (155mm-towed) Howitzer and the M119 (105mm-towed) Howitzer to the Field Artillery Program of Instruction. The



640th hosted the second MLC pilot course in January 2016, and hosted the first MLC Course in September 2016. Going forward, the 640th Regiment will host Soldiers from all three Army components in all of the PME courses provided.

Soldiers attending courses at the 640th Regiment receive the most professional and relevant training available and are instructed by the most professional and proficient cadre in the Army. We take great pride in our excellent facilities, equipment, and in our outstanding faculty and staff. 🇺🇸



Top: Maj. Martin W. Kerbo conducts retraining of officer candidates during Officer Candidate School orientation Zero Phase. Left: 3rd Battalion, 640th RTI M777 howitzer fires 155mm round during live-fire exercise conducted in April. Above: RTI students launch of Raven while at Camp Williams.



Spc. Joshua Peel draws blood from a Soldier during a Periodic Health Assessment at Camp Williams.

The Medical Detachment (MEDCOM) relies on collaboration to achieve our primary mission of ensuring the medical readiness of more than 5,500 Soldiers of the Utah Army National Guard (UTARNG). It is specifically through this collaborative effort that MEDCOM validates Soldiers are physically and emotionally prepared for the challenges of combat in austere environments.

MEDCOM is an organization of more than 80 medical professionals and staff. Our efforts have resulted in Utah being the standard bearer of medical readiness among all 54 states and territories. Our success is a true collaborative effort between our medical staff, case managers, the office of the State Surgeon and of course the leadership of the units we serve.

Along with ensuring the individual Soldier meets medical standards, MEDCOM also conducts statewide medical-sustainment training to validate its medics that look after its Soldiers also meet the latest medical standards.



Soldiers with Medical Command conduct medical, vision, and dental screenings for Native Americans during a health fair and multi-tribal powwow at Ibabah, Utah Aug. 6.

Collaboration has been MEDCOM's ensign during this past training year as it embraced the reality we can increase the outcome of our efforts by enlisting the assistance of multiple stakeholders. Not only has MEDCOM improved the way it engages Soldiers and units of the UTARNG, it has also reached out to organizations and agencies within state government to see how its specific skill sets can be used to serve the interests of the state of Utah. MEDCOM's outreach quickly led us to Melissa Zito, Utah Department of Health, Indian health liaison/health policy consultant. Melissa immediately identified its skill set could be put to great use by providing health education in the form of health fairs to the local Native American population.

A highlight of 2016 for MEDCOM was its annual-training exercise on the Confederated Tribes of the Goshute Reservation in Ibabah, Utah. This was the culmination of more than a years' worth of planning and coordination between MEDCOM, Utah Department of Health, Urban Indian Center of Salt Lake and the Tribal Council of the Confederated Tribes of the Goshutes. The value of this event far exceeded its original planning objectives. Not only did we provide medical, vision and dental exams, it also provided immunizations and educational classes on such topics as exercise/nutrition, personal/oral hygiene, elder abuse and resiliency. MEDCOM's success reached far beyond the tangible of people served. Perhaps its greatest take away is the relationships that began and the trust that was fostered. What happened in Ibabah set the framework for what will likely be an enduring collaboration between the Utah Department of Health and the Utah National Guard to serve the Native American population in Utah.

The support it provided the members of the Confederated Tribes of the Goshute was the result of tremendous teamwork. MEDCOM however, also has reason to be proud of the individual accomplishments of several of its Soldiers. For this year's Best Warrior Competition, MEDCOM had two competitors. Spc. Joshua Peel competed for Soldier of the Year and Staff Sgt. Joseph Whaley competed for Noncommissioned Officer of the Year. Both performed exceptionally well, with Whaley securing the honor of Noncommissioned Officer of the Year. Both of these exceptional Soldiers spent countless months preparing for the rigors of this grueling event, and it paid off. MEDCOM is extremely proud of both of them.

MEDCOM is commanded by Col. David Coates. Coates owns a thriving civilian dental practice in South Jordan, Utah. 1st Sgt. Michael Franklin is the unit's senior non-commissioned officer and when not tending to those duties he is a Public Safety Officer with the Utah Department of Natural Resources. 🇺🇸



Sgt. 1st Class Matt Brown and Staff Sgt. Steve Harris working the Utah International Auto Expo at the South Towne Expo Center earlier this year.

It's been a very successful year for Recruiting and Retention Battalion (RRB). Its end-strength goal of 5,409 Soldiers in the Utah Army National Guard (UTARNG) was met this year. Additionally, Utah's RRB ranked first nationally in category I-III A accessions and third nationally in our reenlistment mission. RRB's Officer Strength Maintenance section ranked 22nd nationally, but exceeded mission by 16 percent. The Basic Training ship rate of new recruits ranked fifth nationally, and fourth among medium states. The UTARNG ranked number one in the nation for the Recruit Sustainment Program (RSP).

Utah's RSP has always been amongst the best in the country. Sgt. 1st Class David Dixon, noncommissioned officer (NCO) in charge for Alpha Company RSP, confidently attributes its success to the outstanding leadership the program provides.

"One of the most significant differences between the Utah Army National Guard's RSP and the RSPs of other states is the company-level leadership" explained Dixon. "Soldiers who currently run the day-to-day operations and training of the Utah RSP are subject-matter experts with either extensive instructor backgrounds or have attended Drill Sergeant School."

This environment has helped the RSP develop its own training methods to prepare these Soldiers mentally and physically, and according to Dixon, it will continue to provide new recruits entering the Utah National Guard with the best training in the nation.

The UTARNG RRB reputation is special. The RRB has not missed an end-strength ceiling mission in more than 17 years, while consistently meeting and exceeding its accession missions for new enlisted recruits and officers and maintaining some of the lowest attrition rates in the country. This fiscal year was no different.

This kind of consistency is directly attributable to the outstanding leadership and public outreach by the well-trained officers and NCOs that provide new Soldiers for the UTARNG formations that serve our great state. This year, our Soldiers participated in hundreds of local events in search of the future Soldiers and leaders of the UTARNG.

It has, indeed, been a great year for the RRB. In light of its historic success and the consistent performance as one of the top recruiting battalions in the country, the UTARNG RRB looks forward to continued success in 2017. 🇺🇸

The rigorous routine our cadre put potential Soldiers preparing to ship to basic training through in order for them to be successful.





Engineers prepare to clear an obstacle during a training exercise at Camp Williams.

Camp Williams was created by President Woodrow Wilson with an executive order on April 24, 1914. Camp Williams has become important to the state and nation as a leading training facility that allows for a wide range of training at a single installation. The facilities at Camp Williams include live-fire ranges, artillery-firing points, demolition, grenade and maneuver areas, improvised-explosive-device training and aviation training. Camp Williams is also unique because the terrain at Camp Williams is similar to the environment in locations where Soldiers are now deployed.

Critical training ranges at Camp Williams include urban training environments such as the Military Operations in Urban Terrain, Military Assault Combat, a shoot-house, urban village and several other types of training courses.

The presence of Camp Williams provides a stable job base to the region. Camp Williams is used by numerous entities such as federal and local agencies. Some of the regular public users of Camp Williams include the Boy Scouts, Civil Air Patrol, Freedom Academy and more than 200 civilian groups. The most popular facilities are the rappel tower and leadership reaction course.

Camp Williams is an important economic engine contributing to the regional economy through sustained, direct employment of more than 600 full-time employees, in excess of 10,000 annual Soldiers, visitors and contractors that contribute to indirect spending or construction-related projects.

The units at Camp Williams assist the state of Utah and the local communities during natural disasters and other incidents. For example, in 2016 the Utah National Guard provided aviation support to the Unified Fire Authority and Utah Forestry fighting fires statewide.

Collaboration and joint planning with local communities and agencies is necessary to protect the long-term viability of Camp Williams to support existing and future military missions. 🇺🇸



Above: Utah National Guard Soldiers stand in formation at Camp Williams on Tarbet Field during the 2016 Governor's Day.

Right: Soldiers with the 204th Maneuver Enhancement Brigade qualify with their weapons at the range on Camp Williams, Utah, Feb. 20, 2016.





The 97th Troop Command continues to fulfill the mission command assignment of FEMA Region VIII Homeland Response Force (HRF) with direct support from Utah Army and Air National Guard units. The 97th Troop Command Commander, Col. Scott Burnhope, also assumed command of the HRF.

During the first quarter, HRF personnel participated in two separate training exercises with outside agencies. The first in October, was a functional exercise with Salt Lake County Emergency Management personnel at their emergency operations center. This was a continuation of a great working relationship with county emergency management employees in which the HRF was able to train with the separate emergency-support functions at the county level. In November, 16 Chemical, Biological, Radiological, Nuclear, and High-Yield Explosives Enhanced Response Force Package (CERFP) personnel participated in an air-load exercise with the California HRF enhancing its skills to rapidly deploy using Air Force assets.

In February, HRF MC personnel participated in the Dixie Thunder exercise with Washington County Emergency Management employees. This functional exercise was designed to test county response-and-recovery capabilities to a major flood incident. Thanks goes out to Washington County for allowing the HRF to train with them and work on its ability to integrate with and assist civil authorities.

In March, the HRF received a beta external evaluation from National Guard Bureau Standardization Evaluation and Assistance Team. The hard work by everyone resulted in a final assessment of 94 percent compliance, with high marks for best practices, dedicated leadership, and overall readiness.



Students attending the Hazardous Materials Operations Course at Camp Williams, donning Level-A protective equipment, and going “go on air” at Camp Williams.

May and June saw great training opportunities with Guard members throughout the region and nationally.

In May all HRF and CERFP personnel traveled to the Denver, Colorado area for a Regional Collective Exercise. This provided the HRF with the opportunity to test and validate deployment procedures. Once on site they participated with the Colorado CERFP in a three-day training exercise designed to provide hands-on training to all Soldiers and Airmen throughout the HRF. In June, 30 HRF and CERFP personnel deployed to Camp Rilea, Oregon in support of FEMA’s regional-level exercise, Cascadia Rising. During this exercise the HRF provided mission command for other National Guard units from several states throughout the nation.

During FY16 the HRF continued its commitment to improving the CBRN Response Enterprise. HRF and CERFP personnel provided observer, controller/trainer support and subject-matter expertise to other CBRN Response Enterprise units as they conduct their external evaluations and other training events. HRF personnel participated in many working groups and conferences shaping the way forward for the enterprise.

As the HRF transitions into FY17, it remains committed to training for and responding to incidents locally, regionally and nationally. Training events planned include exercises scheduled with Salt Lake and Washington counties and North Dakota National Guard. The HRF will also continue training in preparation for their upcoming FY18 external evaluation and transitioning mission responsibilities to new units. 🇺🇸



HRF personnel operating in their mobile operations center during the regional-response exercise in Colorado. This tent was manned and operated 24-hours per day during the exercise.



Above Left to right: Maj. Gen. Jefferson Burton, Gov. Gary R. Herbert, and Brig. Gen. Christine M. Burckle at Burckle's promotion ceremony and assumption of command of the Utah Air National Guard.



Right: Structures, Journeyman, Staff Sgt. Merrill Brown, cuts a piece of wood as he prepares to make a table to accommodate a computer server, at Camp Bastian/Shorab, Afghanistan.



Below: Nearly 50 Utah Air National Guardsmen with the 151st Medical Group and FEMA's Region VIII Chemical, Biological, Radiological, and Nuclear Enhanced Response Force Package (CERFP), help transfer simulated patients through decontamination lines to receive treatment from medical personnel during a mass-casualty exercise held March 5, at Lakeview Hospital in Bountiful, Utah.



Brig. Gen. David Fountain, assistant adjutant general for Air; Maj. Gen. Jefferson Burton, adjutant general; Gov. Gary R. Herbert; and Tech. Sgt. Johnson Xaysana at the Utah Capitol Rotunda during the Utah Defense Alliance Legislative "Meet the Military" luncheon Feb. 5. The event provides an opportunity for Utah Legislators to meet and interact with senior leaders from Hill AFB, Tooele, Dugway, Fort Douglas and the Utah National Guard.

ORGANIZATIONAL CHART

AIR



The Adjutant General
Commanding General

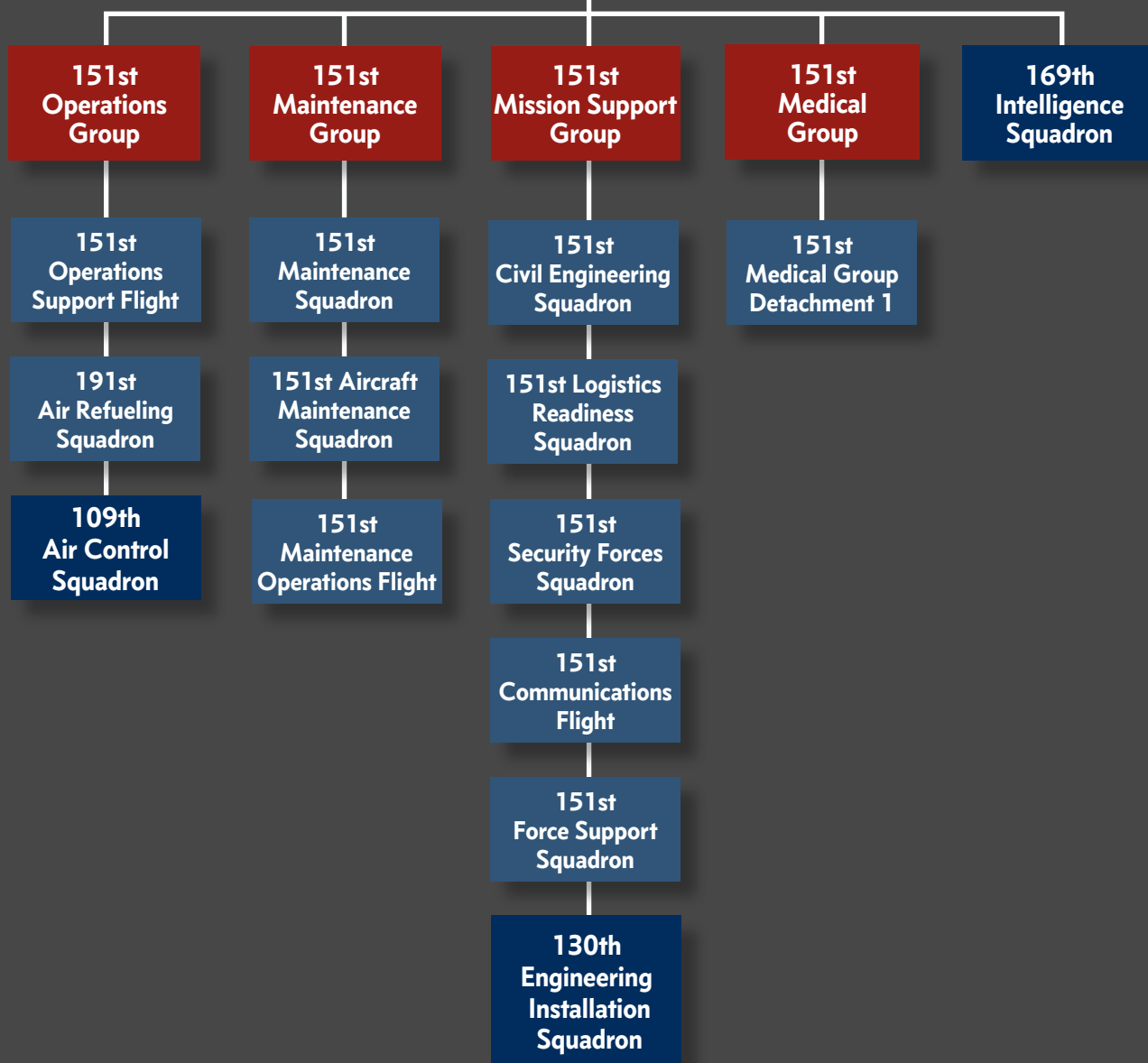


Assistant Adjutant General Air



151st Air Refueling Wing

151st Comptroller Flight





For nearly 70 years, the Utah Air National Guard, located at the Roland R. Wright Air National Guard Base, has fostered a proud heritage of extending global vigilance, global reach, and global power for America. Current missions include training and operational-aerial refueling, airlift and aeromedical evacuation, intelligence, air-traffic control, cyber infrastructure and information operations. More than 1,400 Airmen lend technical expertise and professionalism through military operations and daily activities designed to bolster state and federal projects and priorities.

A significant historic event took place this year when Col. (P) Christine Burckle was formally promoted to the rank of brigadier general and assumed command of the Utah Air National Guard (UTANG). With this



Brig. Gen. Christine Burckle's husband, George, and daughter, Kate, pin new rank on her uniform during a promotion ceremony held prior to the assumption of command. Burckle was formally promoted to the rank of brigadier general on Aug. 6, 2016, at Roland R. Wright Air National Guard Base in Salt Lake City.



Gen. Mark A. Welsh III, Chief of Staff of the Air Force, listens as a Utah Air National Guard Airman asks him a question during an all-call where more than 400 full-time and traditional Guardsmen were in attendance at the Roland R. Wright Air National Guard Base on Oct. 14, 2015.

new assignment, Brig. Gen. Burckle became the Utah Air National Guard's highest-ranking official, as well as the state's first National Guard female general officer and the first woman to serve as commander of the Utah Air National Guard.

The 151st Air Refueling Wing, UTANG's largest component, boasts KC-135R Stratotanker aerial-refueling assets with highly trained aircrew teams as well as specialized maintenance and support personnel. The UTANG previously had four tenant units, including the 101st Information Operations Flight, which officially moved to Tyndall Air Force Base, Fla., in September; the 109th Air Control Squadron, which now falls under the 151st Operations Group; the 130th Engineering Installation Squadron, now a part of the 151st Mission Support Group; and the 169th Intelligence Squadron, which is still considered a tenant unit at this time.

Fiscal Year 2016 saw much success for the UTANG, beginning with a visit from the Chief of Staff of the Air Force, Gen. Mark A. Welsh III, who served as distinguished guest speaker during an all-call in October with more than 400 full-time and traditional Guardsmen in attendance. Welsh said his greatest takeaway from the visit was the palpable sense of pride he experienced at every stop on base, and he acknowledged that citizen-Airmen play a unique role in the total force in their efforts to balance military service with civilian jobs and family life.

The Utah Air National Guard is one of the most versatile, best-equipped teams in the nation. Uniquely postured through unparalleled capabilities, it will continue to excel as a valuable state and federal resource well into the future. 🇺🇸



Maj. Gen. Jefferson S. Burton, adjutant general, hands the guidon to Col. Kristin Streukens during the 151st Air Refueling Wing assumption-of-command ceremony at Roland R. Wright Air National Guard Base in Salt Lake City on June 4, 2016.

The 151st Air Refueling Wing continued to have a high-operational tempo in Fiscal Year 2016 supporting its three major responsibilities—domestic operations, conventional operations and nuclear operations. Guard members from throughout the wing took part in multiple deployments, exercises and training events, empowering its citizen-Airmen to be leaders in both aerospace warfighting and in our valued Utah communities.

The 151st ARW welcomed a new wave of leadership this year, as Col. Darwin Craig passed on command to Col. Kristin Streukens, and Col. Daniel Boyack took over as vice commander for the wing. Chief Master Sgt. Barry Vance also passed on the role of 151st ARW command chief to Chief

Master Sgt. Matthew Hooper, who is the first to hold a full-time wing command chief position.

Throughout 2016, many 151st Airmen, including nearly 400 personnel from 151st Mission Support Group alone, were deployed to various locations in Southwest Asia in support of Operation Enduring Freedom, Inherent Resolve, and other U.S. Central Command operations. Additionally, 151st members saw Pacific Command deployments to Guam and Hickam Air Force Base, Hawaii, and several 151st ARW aircrew and maintenance personnel spent two weeks at NATO Air Base Geilenkirchen, Germany, providing crucial air-refueling support during training flights for NATO E-3A pilots.

The wing also took part in exercise Global Thunder, an annual U.S. Strategic Command (USSTRATCOM) training event that assesses command and control functionality in all USSTRATCOM mission areas and affords component commands a venue to evaluate the commanders' joint-operational readiness. Utah's KC-135 air-refueling assets greatly enhance USSTRATCOM's capability to conduct global combat and reconnaissance operations to detect and deter strategic threats against the U.S. and its allies.

The 151st ARW personnel also contributed to the success of the nuclear staff assistance visit by the Headquarters Air Mobility Command Inspector General office, which laid out criteria for one of the biggest events of the year, the Nuclear Operational Readiness Inspection. Just two months after the NSAV, the wing underwent a Type II NORI, which was the first ever for the Air National Guard and only the second total force wide. This was the first time the 151st ARW was graded on its ability to grade itself. The unit was highly successful in all three major graded areas and set the standard for the entire Air Force by demonstrating what excellence and personal commitment can accomplish. 🇺🇸



Col. Kristin Streukens, commander of the 151st Air Refueling Wing, addresses the audience during her assumption-of-command ceremony.



A Utah Air National Guard KC-135R Stratotanker from the 151st Air Refueling Wing refuels an Idaho Air National Guard A-10, Thunderbolt II, from the 124th Fighter Wing over southern Idaho on Nov. 8, 2015.



The 109th Air Control Squadron “Warlocks” rolled into Fiscal Year 2016 with aggressive plans to provide members with increasingly challenging training, focusing on the squadron’s joint warfighting capabilities. This past year the focus was joint fires and close-air support. During the first quarter, the 109th participated in Warfighter 2016, an Army sponsored, joint-fires-integration exercise at Hulbert Field, Fla. The 109th weapons section, as part of the Air Operation Center, worked directly with the Army Battlefield Coordination Detachment to de-conflict Army fires from coalition aircraft. At home, 109th maintainers were involved in the installation of weapons-system improvements in the form of software upgrades. This will be the last system upgrade, as the 109th will be receiving a completely new weapons system in 2017, the first new command-and-control system since 1994.

In the second quarter the 109th operations section focused on current tactics, sending enlisted weapons directors and officers to the Joint Firepower Course, Nellis Air Force Base, Nev. This is the Joint Forces premiere Air-to-Ground school, designed as the first course for Air Liaison Officers (ALO) and Joint Terminal Attack Controllers (JTAC). During this same quarter, the squadron supported the 225th Air Defense Squadron in the Air Force Red Flag exercise. Participating in this Red Flag gave 109th leadership an opportunity to prepare for the premiere Air Force exercise that the 109th will take the lead in next year, a first for the 109th. Warlock maintenance support continued to focus on upgrading our Distributed Mission Operations (DMO) system.



Cyber transport technicians set up the Air Battle Execution package during Northern Strike 16 at Alpena, Michigan.

This software upgrade expanded our training capabilities by simulating radar jamming and data-link operations in a simulated environment.

The third quarter began by assisting and training one of our sister squadrons, Ohio’s 123rd Air Control Squadron pre-deployment certification, in support of Operations Enduring Freedom and Inherent Resolve. The quarter ended with the squadron’s change of command. The squadron and 151st Air Refueling Wing leadership said goodbye to Lt. Col. Randy Stevens, after seven successful years as the 109th commander, and welcomed the new commander, Lt. Col. Leon McGuire.

After a year’s worth of planning, the 109th closed out 2016 with a full squadron mobilization in support of the live-fire exercise, Northern Strike, at the Alpena Combat Readiness Training Center, Mich. The exercise was the culmination of a year’s focus on joint-fires integration with the 109th working directly with the Marine Corps Direct Air Support Center (DASC), employing A-10s and F-16s in support of the Marines scheme of maneuver. The exercise was the largest annual training event ever for the 109th, requiring airlift and ground transport of more than 140 Guardsmen and mission equipment to support the exercise.

Throughout the year the 109th Air Control Squadron did not relax in its mission to prepare and maintain readiness for whenever our nation or state calls us to serve. Warlocks... ANYTIME, ANYWHERE!!! 🇺🇸



Deployed radar site operations during Northern Strike 16 at Alpena Combat Readiness Training Center, Mich.

130TH ENGINEERING INSTALLATION SQUADRON



EIS

The 130th Engineering Installation Squadron (EIS) excelled in its primary mission to design, engineer, install, upgrade and deploy communication infrastructure and equipment-enabling voice, data, radio and satellite services in support of domestic and warfighter, cyberspace operations. 130th personnel are highly trained and sought after for their engineering and technical prowess. As citizen-Airmen, a vast number of members come from comparable civilian work fields bringing outside knowledge and skill-sets enhancing their service delivery.

During the 2016 fiscal year, the 130th fully executed its primary mission by completing 13 offsite, workload projects, performing four engineering site surveys, participating in two Homeland Response Force exercises with our Joint Independent Site Communications Capability (JISCC) suite and providing support for two major EI Group projects.

Temporarily operating out of five locations during its building remodel, the 130th maintained a heavy workload utilizing more than 3,800 man-days. They provided leadership and installation support to the AFSPC Commander's No. 1 priority, the relocation of the Launch and Test Range Systems sites at Vandenberg Air Force Base (AFB). The Joint Space Operation Center team went above and beyond in achieving the time sensitive move ensuring the five-month pause in all space launches from Vandenberg was not exceeded, saving the government more than \$5.1 million. Other installation projects include four radio-antenna-preventative-maintenance

inspections at Portland, Boise, Reno and Klamath Falls Air National Guard (ANG) bases. At Peterson AFB and Cheyenne Mountain, the 130th mapped and tested 1,700 fiber connections for the NORAD and NORTHCOM network upgrade. At Joint Base Pearl Harbor Hickam, they surveyed the outside plant infrastructure for future expansion and joint-task force integration for the F-22 mission.

The JISCC's mission is to provide critical communications capabilities between civil and military authorities during state and national emergencies. They supported the Homeland Response Force for Exercise Loadout Closeout at Camp Williams and Operation Centennial Rouge at Buckley AFB.

In May, the unit set a new standard with the pre-deployment, camaraderie building super-drill by delivering an outstanding, four-day weekend at Camp Williams. The squadron participated in activities including battle-space and convoy simulation, combat in cities, and heavy-equipment operation.

In 2017 we will see 25 percent of the unit deploying for six months as part of the Air Expeditionary Force rotation. With the successful completion of several, high-profile projects, the increasing demand for 130th installations expertise continues with the Idaho ANG Cyber Operations Squadron stand-up, Headquarters STRATCOM MilCon and completion of the final phase of Moffat Field and NASA communication separation. 🇺🇸



Tech. Sgt. Austin Walje terminating CAT6 wire at Boise Idaho Air National Guard Base.



Staff Sgt. Charles Treutlein and Senior Master Sgt. Michael Perez certify on tower climbing during a preventative-maintenance inspection at Portland Air National Guard Base.



Relocation team with 130th EIS at Joint Space Operation Center Launch and Test Range, Vandenberg Air Force Base.



Members of the 169th Intelligence Squadron attend the Aiman of the Year Banquet at the Salt Lake City Zions Bank Founders Room.

The 169th Intelligence Squadron provides tactical airborne command, control, and communication countermeasures, along with intelligence support to U.S. and allied warfighters. The 169th is home to some of the most highly trained and experienced linguists and personnel in the Air Force. Its wartime mission is to provide critical intelligence in support of Soldiers, Sailors, Marines, and Airmen conducting military operations around the globe, which has resulted in saved lives on the battlefield.

Members of the 169th answered calls for assistance in 2016 continuing a commitment to several, national-security missions. Squadron members volunteered for deployed service spanning missions in every area of responsibility within the

active-duty, Distributed Common Ground System (DCGS). These actions garnered recognition for their critical linguist and cryptologic contributions to various members of the intelligence community and senior policy makers.

In 2016, cryptologic language analysts contributed to hundreds of missions around the world. Mobilized 169th unit members maintained 100-percent mission readiness on the DCGS weapon system as well as trained/qualified 10 new Airmen.

Prior to October 2013, the 169th began the formal conversion process, dramatically changing its mission from the airborne SENIOR SCOUT system to the ground-based DCGS weapon system. During the first year out of conversion, the 169th developed new partnerships with several intelligence agencies. These partnerships enabled the 169th to become a strong producer of intelligence from a distributed mission site.

Airmen of the 169th have given their time to support community events including participation in fundraising efforts, supporting an interfaith program that provides meals and activities to the homeless, including providing donated school supplies, warm quilts and food to the Road Home shelter.

Airmen of the 169th coordinated the send-off and return of 250 Utah, World War II, Korean War, and Vietnam War veterans to Washington, D.C., to visit their respective memorials, in association with the 2016 Utah Honor Flight. These distinguished veterans were sent off from the Salt Lake City International Airport with a ceremony that included speeches of thanks and memorial from Gov. Gary R. Herbert; the Adjutant General, Maj. Gen. Jeff Burton; and keynote speakers such as the CEO of Boeing and Utah Honor Flight leaders.

Unit members continued to excel and adapt to the ever-changing state of the 169th, meeting every challenge with expertise and professionalism. Heard the call, ready to roll! 🇺🇸



Members of the Utah Air National Guard provided support for three 2016 Utah Honor Flights that brought more than 150 World War II, Korean and Vietnam-era veterans to Washington, D.C., to see the memorials built in their honor.

